Santa Cruz County SYSTEMS OF CARE: ENVISIONING THE FUTURE

HEALTH MANAGEMENT ASSOCIATES



Funding for this event was made possible by the State Opioid Response grants from SAMHSA. The views expressed in written event materials or publications and by facilitators and moderators do not necessarily reflect the official policies of the Department of Health and Human Services; nor does mention of trade names, commercial practices, or organizations imply endorsement by the U.S. Government

 $\textbf{Copyright} \ @ \ \textbf{2022 Health Management Associates, Inc. } \ \textbf{All rights reserved. PROPRIETARY and CONFIDENTIAL CON$

Don Novo Elizabeth Wolff, MD, MPA Laura Collins, MSW, LICSW Mayur Chandriani, CPS

Funding for this event was made possible (in part) by H79Tl081686 from SAMHSA. The views expressed in written event materials or publications and by facilitators and moderators do not necessarily reflect the official policies of the California Department of Health and Human Services; nor does mention of trade names, commercial practices, or organizations imply endorsement by the U.S. Government.





Table of Contents

Executive Summary	3
Section 1: Introduction and Background	4
Brief Project Overview	5
County Description	5
Epidemiology of SUD in Santa Cruz County: Before and After	6
Key County Partners / Key Change Agents	7
Initial Process Improvement Event Summary	9
Section 2: County Goals	11
Review of Goals	11
Coaching and Technical Assistance Successes	13
Implementation Status	14
Celebrating Key Successes and Assets	15
Summarizing the effects of COVID-19 and The Public Health Emergency on SUD	17
Section 3: Sustaining the Gains and Continuing Progress Toward County-level Goals	19
Sustaining the Gains	19
What Else Needs to Be in Place to Address New Priorities?	19
Next Phase Action Plan	20
Conclusion	21
Appendix	22
Envisioning the Future Event Recording Link & Slides	23

Executive Summary

Overdose is the leading cause of accident-related death in the United States. In recent years, most of these overdoses came from a combination of prescribed opioids and heroin. More recently, synthetic opioids, such as fentanyl, account for over two-thirds of these overdose deaths (although methadone is technically a synthetic opioid, it is reported separately and accounts for 5% of OD deaths). Overdose deaths are up 36.7% from August 2019 to August 2020¹. Overdose deaths attributed to synthetics such as fentanyl but excluding methadone are up as well (since 2019 and more so during the pandemic).² As the opioid crisis has worsened over the last ten years, we have reached a point where the treatment system, in its current state, can no longer manage the volume of patients needing care. Opioid use and overdose have been increasing in California, though the rates of use and overdose are lower than in many states.

Understanding this reality, the federal government has allocated billions of dollars to states to build appropriate systems of care for patients with opioid use disorder (OUD) and other substance use disorders, including the State Treatment Response (STR) and State Opioid Response (SOR) grants. The California Department of Health Care Services (DHCS) received STR and SOR grants which support project funding for the California Medication Assisted Treatment (MAT) Expansion Project. This initiative aims to serve an estimated 290,000 individuals with Opioid Use Disorders (OUD), prevent drug overdoses, and treat OUD as a chronic disease. Health Management Associates (HMA) received SOR funding from DHCS to focus on developing predictable and consistent Systems of Care to sustain addiction treatment as individuals transition from locations such as emergency departments, jails, primary care clinics, the community at large, and/or inpatient hospital settings. Seven counties (Orange, Marin, Santa Barbara, San Bernardino, Santa Cruz, Siskiyou, and Yolo) across California were selected to participate in the Systems of Care project based on need and capacity within the county. The Systems of Care project: 1) engages stakeholders in each selected county in a two-day countywide Process Improvement Event and 2) subsequently provides 12 months of ongoing technical assistance to support the county in achieving its ideal future state for addiction treatment.

Santa Cruz County, one of the seven counties selected, participated in a large-scale Process Improvement Event or PIE held on May $18^{th}-19^{th}$, 2021. The PIE included members from local governmental agencies, healthcare, addiction treatment, law enforcement, and those who pay for that treatment. During the event, attendees participated in intense work sessions with a focus on identifying current treatment processes, barriers, and gaps in these processes and a future state treatment system to support Systems of Care for Santa Cruz County residents in need of addiction treatment and support services.

The Santa Cruz County Behavioral Health Services Agency and SafeRx of Santa Cruz County (a program of the Health Improvement Partnership of Santa Cruz County), along with Janus, Encompass Community Services, and other Santa Cruz organizations, partnered with HMA to convene stakeholders and examine the disease of addiction and evidence-based treatments, and to conduct an evaluation of the entire addiction treatment system in and around Santa Cruz County, CA.

¹ https://www.cdc.gov/nchs/nvss/vsrr/drug-overdose-data.htm

² http://wonder.cdc.gov/mcd-icd10.html

The two-day Process Improvement Event in May 2021 set the stage for adopting universal evidence-based tools for screening, assessment, and level of care determination. The hope was for this, coupled with the didactic training of all parties involved, to have yielded a more comprehensive and easy-to-use addiction treatment ecosystem.

To implement the future state as envisioned by this group, there was the need to hold ongoing collaborative interactions and a bevy of systems developed to receive and track patients as they flow through the system. However, given the strong buy-in by the participants, we were confident that we would be able to achieve considerable progress over the next year.



Figure 1: Screenshot of Participants who attended the May 2021 Virtual Process Improvement Event

Section 1: Introduction and Background

In response to the inexorable increase in drug overdose deaths in recent years, the state of California Department of Health Care Services (DHCS) funded a series of Medication Assisted Treatment (MAT) expansion grants as part of the Substance Abuse and Mental Health Services Administration (SAMHSA) State Targeted Response (STR) and State Opioid Response (SOR). As part of that effort, leadership from Santa Cruz County Behavioral Health Services and staff from Health Management Associates led the Process Improvement Event in May 2021 with the aims of increasing access to MAT, reducing unmet SUD treatment needs, and reducing opioid overdose deaths through prevention, treatment, harm reduction, and recovery activities. On August 15, 2022, 87 stakeholders and collaborators from Santa Cruz County convened again to review progress made on achieving the SMART goals that were an output of the Process Improvement Event, discuss strategies for sustaining the achieved goals and identify and create plans to address new challenges and risks.

Section 1 of this report provides a brief overview of Santa Cruz County's involvement in this project, changes in the patterns of substance use in the county during the grant period, which coincided with the COVID-19 pandemic, and a high-level summary of the initial Process Improvement Event (PIE). **Section 2** lays out the project's SMART goals developed by the county's treatment and recovery ecosystem, the status of each of the ecosystems' seven Smart Goals, and the key successes and challenges experienced in pursuing those goals, including the effects of the pandemic on ecosystem development and its

attainment of each SMART goal. Finally, **Section 3** details the plan for sustaining the gains and forward progress on enhancing the treatment and recovery ecosystem in Santa Cruz County.

Brief Project Overview

During the 18-month grant period (October 2020 thru September 2022), the Systems of Care project engaged and supported stakeholders in each selected county to move toward community-defined goals driven by stakeholders' aspirational "ideal future state treatment and recovery ecosystem." This report documents the follow-up to the original Process Improvement Event in Santa Cruz County during which stakeholders reviewed and assessed the status of their progress toward those county-level goals and on enhancing the county's treatment ecosystem. We begin with an updated description of Santa Cruz County's SUD delivery system and the shifting epidemiology of substance use in Santa Cruz County as well as the evolving resources that serve the population in need of support.

County Description

Santa Cruz County has 276,603 residents and is situated at the northern tip of Monterey Bay, approximately sixty-five miles south of San Francisco, thirty-five miles north of Monterey, and thirty-five miles southwest of Silicon Valley. Its natural beauty is present in the pristine beaches, lush redwood forests, and rich farmland. It has an ideal Mediterranean climate with low humidity and sunshine three hundred days a year.

There are four incorporated cities in the county. The largest is the city of Santa Cruz, with a population of 59,946. Watsonville has a population of 51,199, Scotts Valley has 11,580, and Capitola has 9,918.

Santa Cruz County is the gateway to the Monterey Bay National Marine Sanctuary, has twenty-nine miles of coastline, and includes numerous state parks and beaches. Its quaint shops and restaurants, coupled with many cultural and recreational activities, including sailing, fishing, golfing, surfing, kayaking, hiking, and biking, provide a wealth of leisure activities.

The county's strong local economy is anchored by technology, agriculture, and tourism. The school system includes Cabrillo Community College and the University of California, Santa Cruz. Santa Cruz also hosts the Long Marine Laboratory, the Lick Observatory, the National Marine Fisheries Service, and the Monterey Bay National Marine Sanctuary Exploration Center. These wonderful attributes combined make Santa Cruz County one of California's most desirable areas to live.

As of 2018, the county has per capita personal income of \$34,732, a median income of \$70,088, and a median value for owner-occupied housing of approximately \$800,000. The county government has a workforce of 2,470 employees in twenty agencies and departments and an annual budget of approximately \$777 million. The Santa Cruz County seat is in the city of Santa Cruz at 701 Ocean Street.

Epidemiology of SUD in Santa Cruz County: Before and After

While Santa Cruz County is considered one of the healthiest counties in California, it has not escaped the impacts of the opioid epidemic and other persistent and ongoing substance use issues impacting the health and well-being of Santa Cruz County citizens. While population health outcomes directly related to implementing the Systems of Care initiative are difficult to measure, looking at the changes in opioid-related indicators during the course of the System of Care initiative which occurred during the pandemic provides an interesting look at how opioid use may have changed as a result of the pandemic. As the pandemic wreaked havoc on the state, Santa Cruz County SUD prevention, treatment, and recovery partners remained responsive, nimble, and collaborative. Data from 2021, the most recent full year of data available from the California Department of Public Health (preliminary death data that may change), is compared to data from the beginning of 2019 below.

Santa Cruz County drug-related deaths also surged throughout 2021, with a report that 29 people had died of a fentanyl overdose in the county in the first nine months of 2021, while the county saw a 66% increase in fentanyl overdoses compared to the previous year. Santa Cruz County experienced a total of thirty-eight opioid-related overdose deaths in 2021. The annual crude mortality rate for 2021 was 13.92 per 100k residents, an increase of 33% from 2019. Figure 2 shows the 12-month rates for selected overdose indicators compared to the same indicators from 2019.

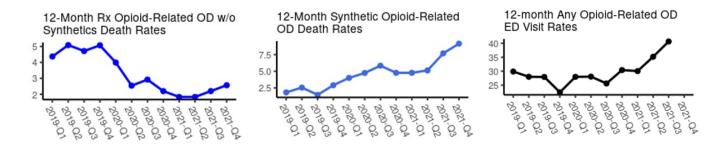


Figure 2: Opioid Related-Overdose Indicators from 2019 to 2021

Figure 3 presents a map of the 2021 annual age-adjusted rates for any opioid related overdose death by zip code compared to a map of the 2019 annual age-adjusted rates for any opioid related overdose death by zip code.

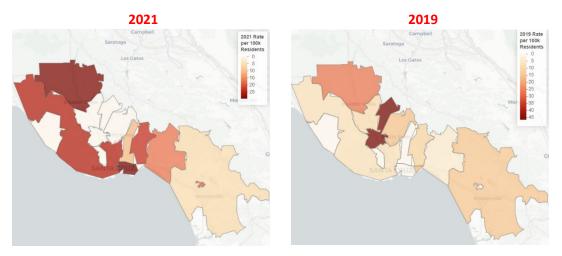


Figure 3: 2021 Compared to 2019 Opioid Related Overdose Deaths by Zip Code, Santa Cruz County

Figure 4 presents age adjusted opioid overdose death rates comparing 2019 and 2021 by race and ethnicity.

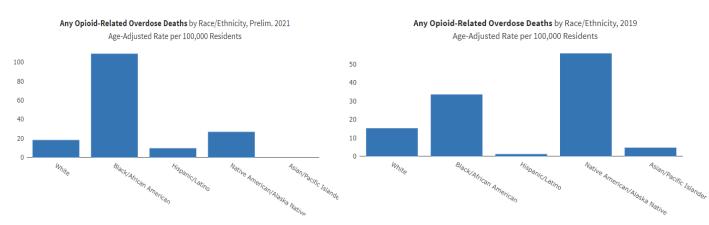


Figure 4: 2021 Compared to 2019 Opioid Related Overdose Deaths by Race/Ethnicity, Santa Cruz County

Locally, fentanyl-related fatalities nearly quadrupled from 5 in 2019 to 19 in 2020 (May 2021 Santa Cruz Coroner Data). Local Coroner's data indicates that fentanyl is co-occurring with many different substances as noted above.

Key County Partners / Key Change Agents

Many stakeholders participated in the original May 2021 Process Improvement Event, as well as this follow-up Envisioning the Future Event. Their agencies and organizations are listed in Figure 5. The

participants in each of the convenings represent a wide cross-section of organizations, departments, decision-makers, doers, and people with lived experience.

Key Partners/Change Agents
Central California Alliance for Health
County of Santa Cruz - Homeless Persons Health Project
County of Santa Cruz Behavioral Health*
County of Santa Cruz Children's Behavioral Health
County of Santa Cruz Health Officer
County of Santa Cruz Substance Use Disorder Services*
Doctors on Duty
Dominican Hospital – Common Spirit Healthcare
Encompass Community Services*
Encompass Community Services/Si Se Puede Program
Goodwill of Central Coast
Harm Reduction Coalition of Santa Cruz County
Health Improvement Partnership of Santa Cruz County*
Janus of Santa Cruz*
Monterey County Prescribe Safe Initiative
New Life Community Services
Pajaro Valley Prevention and Student Alliance (PVPSA)
SafeRx Santa Cruz County*
Salud Para La Gente
Santa Cruz Behavioral Health Division*
Santa Cruz Community Health Center
Santa Cruz County Behavioral Health- HOPES Team
Santa Cruz County Corrections*
Santa Cruz County Health Services Agency
Santa Cruz County Office of Education
Santa Cruz County Probation
Santa Cruz County Public Health
Sobriety Works*
Superior Court of Santa Cruz County
Telecare
The Camp Recovery Center
UCSC Student Health Services
Watsonville Community Hospital
*Indicates organizations that were engaged in initial
outreach and project discussions related to the Santa Cruz County Systems of
Care project.

Figure 5: Key Santa Cruz County Partners/Change Agents

While all the participants and their respective organizations continue to make significant contributions to enhancing treatment and recovery for persons affected by SUD in Santa Cruz County, the individuals and organizations identified below to continue to serve as key change agents and champions, steering the successful cross-sector, cross-disciplinary collaboration that is driving Santa Cruz County's success.

WELCOME: SANTA CRUZ COUNTY PLANNING GROUP



Alex Threlfall, MD

Formerly of County of Santa Cruz BHS
Chief of Psychiatry

Anthony Jordan, MPA, CADC III-CA

County of Santa Cruz BHS
Chief of Substance Use Disorder Services

Casey Swank, LCSW

County of Santa Cruz BHS
Behavioral Health Program Manager





Jen Hastings, MD

SafeRx Santa Cruz County, Health Improvement Partnership Medical Lead

Rita Hewitt, MPH, CPhT

SafeRx Santa Cruz County, Health Improvement Partnership Program Manager

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc

Figure 6: Key Santa Cruz County Planning Group Members

Initial Process Improvement Event Summary

During the initial Process Improvement Event, the HMA team lead, coaches, and technical assistance coordinator (TAC), worked with the county to gather high-level information on addiction treatment resources and capacity and successful strategies in Santa Cruz County. The stakeholders at that event also mapped out and discussed the process flows of key sectors and agencies, which facilitated the identification of gaps and barriers in their system, as well as the key features and opportunities for improvement to drive enhancement of the treatment and recovery ecosystem. Figure 7 represents the gaps and barriers identified, while Figure 8 represents the prioritization and consolidation of those key features and improvement opportunities and how they relate to that broader ecosystem. Figure 9 provides key features and solution outputs as identified by stakeholders via breakout sessions.

Process Communication People • Institutional racism and its • Stigma in community at large • Stigma from treatment implications Lack of understanding of MAT providers • Staff turnover and • Funding (particularly in behavioral in the criminal justice system Lack of common knowledge implications for treatment health setting) around harm reduction and • Grant funding (restrictions and limitations that come with it) Place Need for culturally competent • Access to medications (weekend, care afterhours, interruptions) • Housing challenges for Lack of awareness of county • Continuity of care unhoused population resources • Complexity of system (Who do I refer • Need to have suboxone Limited access points for nonto and how do I do it?) services in house English speakers Management of co-occurring Lack of medical detox No common understanding of disorders · Lack of post-recovery housing behavioral health and • Insurance challenges (especially for substance use justice involved population) • Stigma in community at large · Lack of universal consent Lack of understanding of MAT • Lack of awareness of ecosystem in the criminal justice system • Fear of law enforcement and • No access line to triage access to • Lack of common knowledge fear among undocumented around harm reduction and services community • Wait times during process steps • Need for culturally competent

Figure 7: Identified Gaps and Barriers

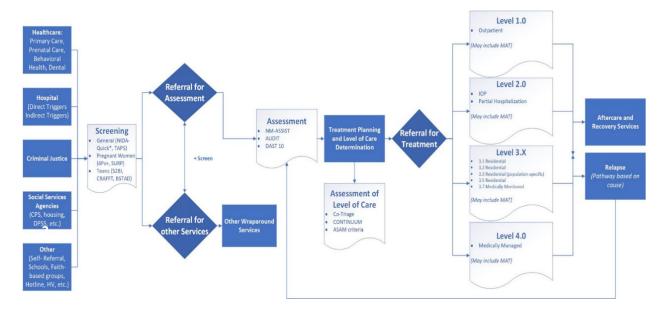


Figure 8: The "Scaffolding of the Future State"

	Key Features and Solutions outputs from Santa Cruz Process Improvement Event						
	Breakout Session						
1	Improve services/support for high utilizers in the Criminal Justice (CJ) System (with compassion and empathy)						
2	Juvenile Justice Bridge program (support youth transitions with lang/culturally concordant family education and services)						
3	Peer education and communication programs (for youth, school staff, administrators)						
4	Re-interpret the readiness cycle for youth						
5	Identifying root causes of burnout and turnover (getting to a solution for challenges)						
6	Build and deploy programs to address staff turnover at all levels (e.g., student loan forgiveness, internships, pipeline programs with schools, etc.)						
7	Central Access Line (build on 211, for SUD and MH triage and appts)						
8	Information sharing for the transition of care (leverage social CM platforms)						
9	Universal assessment tool (avoid redundant assessments – both in SUD across departments						
10	Universal consent for ROI						
11	Quick start sites (same day) for MAT						
12	Low Barrier treatment (e.g., for those with COD, multi-SUD)						
13	Outreach and "mobile" services (esp. South County)						
14	Inpatient/ residential facility						
15	Treatment programs and need for expanded hours (more for detox and residential)						
16	Building-integrated services with MAT (job training, other treatments)						
17	Housing – a cycle of treatment and then housing challenges (funding source challenges vs. recovery reality)						
18	Supportive housing opportunities (allows clients on MAT)						
19	Sober living (SLE) for transitions of care						
20	Transitional/ supportive Housing (recovery residences for ODS clients and others)						
21	Anti-stigma education and messaging campaign (e.g., chronic ds, language focus, PSAs, etc.) start with the provider community and go beyond						
22	Law enforcement education, engagement and addressing stigma, empathy (bring back/ spread HERO program)						
23	Messaging: Positive reinforcement vs. schtick						
24	Interactive sessions and relationship building						
25	Increase use of paid peer support for service delivery, training, education stigma (funding						
	challenges) across all LOCs						
F	Figure 9: Key Features and Solutions as identified in the May 2021 Process Improvement Event						

Figure 9: Key Features and Solutions as identified in the May 2021 Process Improvement Event

Both the identification of the gaps and barriers and the development of the future state ecosystem diagram contributed to the formation of the county goals as described below.

Section 2: County Goals

Review of Goals

The county-level goals developed at the initial convening, aimed at addressing key features and change ideas, were reviewed, and status updates were provided. The concept behind having county-level goals was to encourage systemic progress toward the ideal treatment and recovery ecosystem for the county, even while individual agencies, providers, and other resources were undertaking their own specific

development and improvement efforts. There was some refinement in those goals in the weeks following the event. Additionally, progress toward these goals was discussed during quarterly calls with stakeholders and the HMA team. The goals and the status of each are described in Figure 10 below.

Santa Cruz County Systems of Care Smart Goal(s)	Details	Target Date(s)	Status
 Identify and apply for 2-3 sources of short-term funding (1-2 years) and 1-2 long-term funding (2+ years) for increasing MAT access for undocumented and uninsured persons and program sustainability. 	 Healing the Streets – HIP/SafeRx assisting Youth Funding – SafeRx received grant funding SafeRx applied for Opioid Settlement funding 	March 2022 & July 2022	Achieved
2. Enhance current SafeRx resource document for patient-centered identification of MAT programs and increase usage of the tool.	 Integrate SafeRx document and Recovery Wave on UNITE US platform Integrate SafeRx Resource Document into 211 	March 2022	Achieved
3. Hold community convening twice a year – for integration of sectors and discuss resource updates.	 October 18, 2021 – MAT Advisory Group Convening- Polysubstance December 3, 2021 – Winter MAT Advisory Group Meeting- coroner March 22, 2022, Spring Safe RX- Convening 	 Fall 2021 Winter 2021 Spring 2022 	Achieved
 4. Transition of Care a) Increase ED Bridge referrals by 50% at Watsonville Community Hospital. b) Increase ED Bridge referrals by 5% at Dominican Hospital c) MAT services and referrals available in County PHF 	 a. Watsonville Hospital program increased referrals by over 100% (went from 0 – 134 & MAT inductions from 0 – 455 over the 14 months beginning in May 2021 – July 2022 (Achieved) b. Dominican Hospital – Increased referrals > 5% (20+ new referrals) (Achieved) c. New MAT inductions now accessible through Telecare at the CSP and PHF (Achieved) 	a. July 2022 b. July 2022 c. June 2022	Achieved
 5. Addressing Stigma a) Provide seminars to professionals and paraprofessionals regarding MAT services at least quarterly. b) Develop a public service announcement campaign 	 a. Stigma - Pharmacy Awareness Campaign: initial meeting with pharmacists; development of notepads for pharmacists b. #CompassionOverStigma campaign MAT AG April 12 focus on stigma 	July 2022	Partially achieved

6.	Peer involvement a. Peer involvement in transitions and the provision of care. b. Ensuring a living wage for peer support counselors	a.	Peer involvement integral to Healing the Streets and SafeRx grant	July 2022	Partially achieved
7.	Youth MAT – implementation of youth-centered MAT programs in Santa Cruz County		 Youth MAT program implemented at Santa Cruz Community Health (SCC), Youth MAT presentations for SCC Engaging with HMA on Youth Guidelines-clarified Naloxone can be distributed to minors 	July 2022	Achieved

Figure 10: Santa Cruz County SMART Goals

Coaching and Technical Assistance Successes

HMA provided Coaching and Technical Assistance with several provider groups and organizations that identified project goals of increasing access to MAT and treatment services. HMA supported these organizations by working with them toward achieving their specific goals. In addition to what we heard about during the Envisioning the Future convening, there were several coaching successes to highlight:

- Watsonville Community Hospital identified and successfully achieved its goals of 1) all emergency medicine and hospitalist physicians obtaining their X-waiver; 2) starting buprenorphine inductions in the emergency department, inpatient service, and OB service; and 3) providers, nurses, and pharmacists received training on naloxone administration for overdose. This effort was by the strong champions of the SUD navigator Ashlee DeHerrera and pharmacist Jennifer Gavin with support from Dr. Reb Close from ED Bridge.
- The Santa Cruz Specialty Behavioral Health (SBH) Clinic identified goals of 1) increasing the organization's participation in a community-wide solution to the opioid epidemic, 2) implementing an evidence-based screening tool, and 3) starting an MAT program. Through our coaching sessions, we focused the most on the latter, and they focused on patients for whom they are presently treating their serious mental illness and refer out for buprenorphine treatment. Though they have not yet written their first prescription, they are primed to do so. They had four additional providers receive their X-waiver in addition to the eight existing X-waivered providers. Additionally, they have identified an evidence-based screening tool that they are working to implement at the initial intake.
- Salud Para La Gente (SPLG) developed goals of 1) increase six-month patient retention in the MAT program from 48% (baseline) to 60%, 2) increase attendance to MAT shared appointments to a minimum of five patients, 3) increase the number of patients in contingency management to eight people with 60% completing the eight-week program, and 4) identify one new location for mobile outreach van. SPLG provides low barrier care to buprenorphine and noted improved program retention, though data gathering was challenging on a regular basis. Their MAT shared appointments did increase to at least five, though this number was not consistently held. They are planning to start a Spanish-speaking MAT shared appointment. They successfully started a contingency management program, and seven patients completed the program in Q1 of 2022. Last, they identified a new location for their mobile van; however, they noted several barriers,

- including staffing and county removal of homeless encampments making engagement more challenging.
- Telecare HMA worked with Telecare's leadership to develop the capabilities needed to
 implement Medication Assisted Treatment (MAT) at the Santa Cruz County Psychiatric Health
 Facility (PHF). The PHF is now able to offer patients the ability to start MAT as part of the
 services offered by Telecare to ensure that patients have a greater opportunity to connect with
 initial and ongoing MAT maintenance services.
- Encompass Community Services and Janus of Santa Cruz County HMA worked with both
 organizations and the Santa Cruz Behavioral Health Services agency to address payment and
 reimbursement issues related to Outpatient MAT Services at both organizations. As a result of
 this collaboration, the Behavioral Health Services Agency is working to address concerns and
 provide guidance on Outpatient MAT billing and service delivery concerns.

Implementation Status

As noted above, the Santa Cruz County Systems of Care Planning Group developed a broad set of project Smart Goals that served as the compass for the Santa Cruz Systems of Care project and its Coaching and Technical Assistance program over the remaining 15 months of the collaborative effort. The project's Smart Goals focused on addressing the seven most pressing issues identified during the Process Improvement Event. These seven Smart Goals provided the entire County treatment ecosystem with a one-year focus on developing improvements that will provide a lasting impact for both the community and its residents in recovery from SUD and Stimulant Use Disorder. HMA's Coaching and Technical Assistance program worked with each organization that worked with HMA on expanding access to Medication Assisted Treatment. The Coaches work with each organization on setting their own Smart Goals helping each organization achieve its desired outcomes and enhancing its ability to offer services and MAT.

■ ACHIEVEMENTS: SANTA CRUZ COUNTY SMART GOALS

Santa Cruz County Systems of Care Smart Goal(s)	Accomplishments	
1. Securing funding: short and long term	Healing the Streets; Funding for Youth; Opioid Settlement Funds applied for and still pending	
2. Enhance and increase utilization of MAT Resources	Integration with Recovery Wave and 211	\checkmark
3. Community Convenings (at least 2) for cross sector integration and resource updates	Fall, Winter, Spring community meetings: Collaborative Justice, Stigma, Fentanyl Town Hall	
4. Improve Transitions of Care: Watsonville and Dignity ED Bridge Telecare and PHF provide MAT	-Watsonville ED Bridge launched -Dignity ED Bridge increased referrals -Telecare and PHF now provide MAT	
5. Addressing Stigma	#CompassionOverStigma Campaign Pharmacy Campaign; presentation on negative im of stigma on health care	☑ pacts
6. Peer Involvement	Healing the Streets	\checkmark
7. Youth MAT: implementation of youth centered MAT	SCCH started YOUTH MAT program; shared best practices with providers	

Figure 11: Santa Cruz County Accomplishments

Status of Santa Cruz County SMART Goals

All seven of the project's Smart Goals have met a level of achievement as of August 15, 2022, the date of the project's Envisioning the Future conveying. All seven Goals have been achieved, with some still in progress despite already having attained considerable progress. Celebration of Success slides for each of the Seven goals are included in this slide deck as part of the Envisioning slides.

Celebrating Key Successes and Assets: Opportunities Realized

During the best of circumstances, progress toward systemic goals rarely proceeds along a direct and continuous path, and working across sectors, with multiple stakeholders, during the thick of a public health emergency occasioned by an unprecedented and unpredictable communicable disease threat was far from ideal. Still, Santa Cruz County made considerable progress toward those goals. During the Envisioning the Future convening, we heard about several successes. It is important to highlight and learn from the factors and assets that proved key to that progress.

Organization

Santa Cruz Community Health



Key Success

Addressing an unmet need and leading efforts in the development of a Youth-focused MAT Treatment program for adolescents that includes:

- Building a Medical home with clients
- Build a trusting relationship with the patient (youth) and their family
- Understanding and educating the public on the developmental stages of adolescence
- Providing Screening, Brief Intervention, Referral to Treatment (SBIRT)
- Annual related risk screening for Substance Use (CRAFFT)
- Targeted interventions, including pharmacotherapy and referrals

Dominican & Watsonville Hospitals



CA Bridge's recognition of Watsonville Hospital's status as the seventh top distributor of naloxone in California. Additionally, Watsonville trained its staff on Naloxone use and increased the number of X-waivered providers who began (MAT) buprenorphine inductions throughout the hospital.

Both Dominican and Watsonville Hospitals increased access to MAT by connecting individuals in recovery to MAT services.

Since January 2022, both facilities increased the number of MAT X-waivered providers:

- Dominican Hospital increased MAT prescribers by eight, from 4 to 12
- Watsonville Hospital increased MAT prescribers by nine, from 2 to 11



Implementation of a Medication Assisted Treatment Program (MAT) at the contracted Santa Cruz County Psychiatric Healthcare Facility

 Program focused on the availability of MAT (induction) for patients who were transported to the psychiatric facility and experiencing opioid withdrawal.

Santa Cruz County Behavioral Health



 Project made MAT available to patients who choose to begin MAT treatment without referral to a MAT induction program

The Healing the Streets program focused on building an integrated system of care by engaging homeless residents where they are at in their recovery journey through:

- Provide direct services to people experiencing homelessness and serious mental illness with or without a co-occurring substance use disorder
- Develop an integrated, sustainable model for this population of focus that produces the best outcomes possible for our community

Increasing Coordination of Care between the Jail and Outpatient Medical Care (PCP)



This joint effort program is operated between Santa Cruz Community Health Center and Santa Cruz County Health Services Agency with a focus on Improving discharge planning at the Santa Cruz County jails

- The program offers care coordination between the jail health programs and community health providers to ensure smooth discharge for individuals that are reintegrated into the community
- The program offers treatment for alcohol and opioid dependency as part of the patient's primary care services
- Behavioral Health Services are also available to patients

PVPSA/Empower Watsonville developed a survey of Youth Substance Use in Pajaro Valley to better understand the issue of Youth Substance Youth in the Watsonville Area with the goal of minimizing youth substance use by offering the following services:

- Peer education
- Advocacy for public health policy
- Increasing self-efficacy and resiliency

The survey was promoted at outreach events, through classroom presentations and social media over a one-month period and received approximately four hundred responses. A similar North County survey is now in process.

Pajaro Valley Prevention and Student Assistance, INC.



"Let's Talk" Community Cou



Safe RX Santa Cruz

"Let's Talk" brochures, developed with Monterey and San Benito Counties based on work from Marin County, are a resource for parents and teens to increase knowledge and dialogue on:

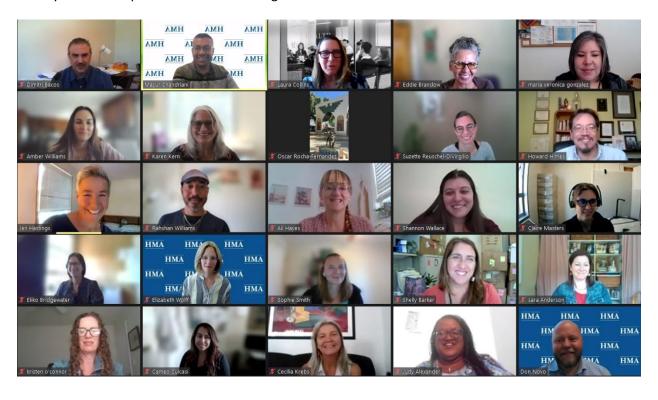
- Mental Health
- Drug use including opioids and fentanyl, stimulants
- Naloxone (Narcan)

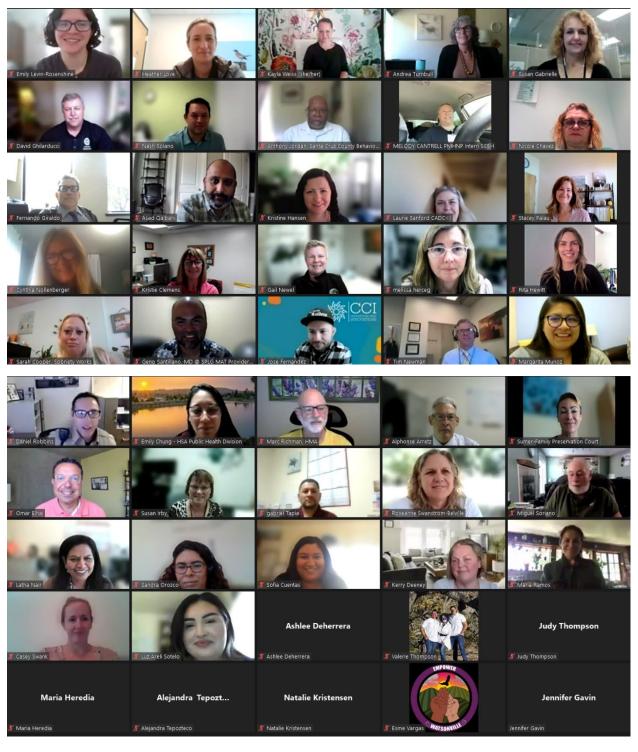
In collaboration with the Santa Cruz Office of Education, "Let's Talk" brochures are being mailed to most 9th grade families, and a digital version is available to all families and school staff. SafeRx provided Fentanyl education and Naloxone (Narcan) training for school staff.

Figure 12: Santa Cruz County Community Partner Key Successes

Summarizing the effects of COVID-19 and The Public Health Emergency on SUD

Across the country, including in California, the effects of the pandemic and ensuing public health emergency challenged our efforts to meet the needs of populations in our communities. Many staff and resources were redeployed on COVID-related activities; access to supplies, providers, and pharmaceuticals were interrupted; and regular access to social connections of all kinds were disrupted. Vulnerable populations including those with substance use and behavioral health disorders were significantly affected by these disruptions. The most substantial challenges experienced in Santa Cruz County and our responses to those challenges are described in the next section.





Figures 13, 14, & 15: Group Photo of All Participants from the August 15, 2022, Virtual Event on Zoom

Section 3: Sustaining the Gains and Continuing Progress Toward Countylevel Goals

The second half of the convening was devoted exclusively to a discussion about the future of the treatment and recovery ecosystem in Santa Cruz County. While some of the county-level goals were time-limited, others represent longer-term system changes toward which some progress has been made but which require more effort. Still, others require long-term surveillance to ensure the focus is maintained and targets met. For example, the continued effort to maintain timely, affordable, and appropriate transitions of care. The following sections summarize the discussion and resulting approaches Santa Cruz County intends to put in place to continue the progress of enhancing its ecosystem.

Sustaining the Gains

Participants were polled to determine what kind of infrastructure currently exists or might be needed to sustain the progress made on the county-wide goals established during this grant period. Participants later participated in a chatterfall to further elaborate on those needs to prioritize SUD-related priorities and infrastructure needs for the future. The findings are summarized in Figure 16 below.

What Else Needs to Be in Place to Address New Priorities?

The SUD-related priorities identified by participants include:

- Strengthening the SUD workforce (paying a living wage, recruitment, training, morale, retention)
- Sustaining MAT services after SOR (State Opioid Response) funding sunsets

SUD-related priorities			
Promoting MAT services throughout the county to increase the number of patients accessing MAT	13%		
Sustaining MAT services after SOR (State Opioid Response) funding sunsets	19%		
Expanding and enhancing residential treatment for youth	16%		
Strengthening the SUD workforce (paying a living wage, recruitment, training, morale, retention)	22%		
Create an integrated model for peer support services (team-based care transformation, training, and capacity building)	17%		
Catalyze change that is culturally responsive	12%		

Figure 16: SUD-related priorities, as identified by event participants via Zoom poll

Not surprisingly, some of the infrastructure necessary to address these emerging priorities are the same as what is needed to sustain the previously identified county goals. There are additional solutions needed, particularly to address the SUD workforce. Figure 16 below provides a specific snapshot of the infrastructure needed to sustain the gains in the community.

PHYSICAL ENVIRONMENT	PEOPLE	MATERIALS/ RESOURCES	PROCESS	MEASUREMENT	COMMUNICATION
Recovery residences Youth specific recovery residence Transportation	Collaboration Recruitment and retention of culturally responsive providers Family involvement Substance users	Funding Increased compensation Client incentives Education and training Narcan production Harm reduction resources	Peer support certification Care coordination Case management Withdrawal management	PIPs Data recording	Community awareness Provider meetings Parent and youth education Creative messaging to reduce stigma, especially around substance use and mental health LGBQT-friendly language

Figure 17: Various infrastructure needed to sustain gains in the community

Next Phase Action Plan

Several actions were identified to ensure that Santa Cruz County continues to make forward progress on enhancing the treatment and recovery ecosystem. Some of the action items include continuing the quarterly calls, continuously collaborating with and supporting community partners, increasing the workforce, education, and training of Narcan, and focusing on expanding in-country access to residential treatment services for Youth.

Additionally, the federal government has indicated its intention to continue to fund State Opioid Response (SOR) grants to ensure that states effectively address the chronic disease of substance use disorder. Health Management Associates has been notified that they will receive some SOR-3 funding to continue work in this area. Although it is not clear whether Santa Cruz County will continue to work with HMA in one of these grant opportunities, participants will have continued access to trainings and other technical assistance programming (e.g., toolkits, webinars, patient facing materials).

Conclusion

Santa Cruz County has made significant strides in enhancing the treatment and recovery ecosystem available to individuals with substance use disorder and their affected partners and family members. While there are still opportunities to improve and smooth the recovery path for people in need, the foundation we have built by cultivating relationships across sectors, identifying common values and goals, sharing information and best practices, and collaborating on ecosystem enhancements positions us to continue making progress, even while facing significant headwinds, such as fentanyl and other drug threats.

Through the activities of the Systems of Care initiative, there has been a noticeable increase in communication and coordination between the county, SafeRx Santa Cruz County (a program of the Health Improvement Partnership of Santa Cruz County), the county's treatment and recovery eco-

system providers, and the overall community. Participation in joint SafeRx Santa Cruz County and System of Care project quarterly calls and virtual convenings remains high, and the feedback obtained by stakeholders indicates increased buy-in and support. Santa Cruz County is well-positioned to realize their aspirations of an improved SUD treatment and recovery ecosystem. The county is fortunate to have active and engaged community partners and the leadership of SafeRx Santa Cruz County, along with the county's Behavioral Health Services Agency leadership.

Appendix

Fentanyl and Other Drug Threats

An educational presentation about the threats posed by fentanyl and other "new drugs" was provided during the Envisioning the Future event. The presentation was intended to enhance stakeholders' knowledge and understanding of the risks associated with these drugs (fentanyl and xylazine, in particular), clarify the realities and myths of passive exposure, and offer tools and strategies for organizing teams and responding to crisis drug events.

Fentanyl has been approved by the FDA and used appropriately and effectively in controlled medical environments as an anesthetic and pain medication since the 1960s. In recent years, however, an influx of illicit fentanyl and its precursors (from China and Mexico), along with homegrown fentanyl laboratories in the US, have created a new and potent wave of overdose events. Fentanyl exposure occurred initially as a contaminant in a broad swath of street drugs, but more recently is being sought out as a drug of choice, particularly among adolescents and young adults. Because the potency of fentanyl is one hundred times greater than morphine and ten times greater than heroin, the threat is literally and figuratively breathtaking.

This surge in fentanyl-related overdose events has been accompanied by egregious misinformation and irrational fears among first responders, causing a reluctance to respond to overdose events and unreasonably punitive responses to individuals experiencing overdose events. The presentation addressed the myths and exceedingly limited risk of passive exposure and described The National Institute of Occupational Safety and Health (NIOSH) exposure risk stratification, precautions, and decontamination procedures.

Harm reduction is key to addressing the fentanyl epidemic, as 77% of overdoses show no evidence of naloxone administration.³ Participants discussed harm reduction strategies such as naloxone distribution and administration, fentanyl test strips, and safer use practices.

There was a brief discussion about a new drug threat, xylazine, a non-opioid medication with approved uses as a veterinary tranquilizer, which has now become a serious overdose hazard through its increasingly common, dealer-driven combination with fentanyl and other street drugs. Xylazine depresses blood pressure and respiration, which is the cause of the serious overdose threat, especially when combined with other drugs that have similar side effects (e.g., heroin, fentanyl, and other synthetic opioids, alcohol, and benzodiazepines). A less life-threatening side effect of xylazine is the spectrum of skin manifestations—rashes that begin as papules (i.e., little bumps) and progress to skin necrosis (i.e., death of skin layers).

Finally, the presentation described the concept of mass casualty, or drug overdose events - declared when first responders and emergency rooms are treating multiple overdose patients at once, from the same location/environment. Dr. David Ghilarducci, EMS Director and Deputy Health Officer reviewed the prevention, identification, and response to such incidents.

³ Quinn K, Kumar S, Hunter CT, O'Donnell J, Davis NL. Naloxone administration among opioid-involved overdose deaths in 38 United States jurisdictions in the State Unintentional Drug Overdose Reporting System, 2019. Drug Alcohol Depend. 2022 Jun 1;235:109467. doi: 10.1016/j.drugalcdep.2022.109467. Epub 2022 Apr 16. PMID: 35461083; PMCID: PMC9106898.

Please find the Envisioning the Future event slides attached. The recording of this event can be found at www.bit.ly/SantaCruzETF.

Today's Convening

Systems of Care: **Envisioning the Future of Santa Cruz County**

will begin shortly.

Contact Mayur Chandriani mchandriani@healthmanagement.com

HEALTH MANAGEMENT ASSOCIATES

All rights reserved. PROPRIETARY and CONFIDENTIAL

Welcome!

Thank you for joining us this morning.

Please read through the following as we will promptly begin at 10:00am.

- Ensure your audio is linked to your Zoom participant ID.
 - o <u>If you joined the audio by computer microphone and speaker, then you're all set.</u>
 - o <u>If you joined the audio with a phone</u> and did not enter your unique participant ID then enter # <your participant ID> # on your phone now. Note: Your unique participant ID can be found by clicking on the lower left corner of your Zoom screen where it says 'Join Audio' and your Participant ID will appear.
 - o Please also mute your computer speaker (no sound is coming out through your computer speaker)
- Ensure your camera is ON. On the bottom left corner of your screen click on the camera icon that reads start video, after you click on it should look like the picture on the right.

Camera OFF

Ensure you are on mute. On the bottom left corner of your screen, you will see a red line through the microphone. Later in the convening we will invite you to unmute your microphone, until then please remain on mute.





Stop Video

Camera ON

HEALTH MANAGEMENT ASSOCIATES

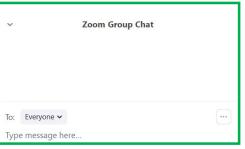
Welcome!

Thank you for joining us this morning.

Please read through the following as we will promptly begin at 10:00 am.

• Locate the chat box. On the bottom middle of your screen, click on the chat icon. This will open the "Zoom Group Chat" pane on the right side of your screen. You will see messages throughout the webinar on there. When prompted by the presenters, type in your answers or questions there.





HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

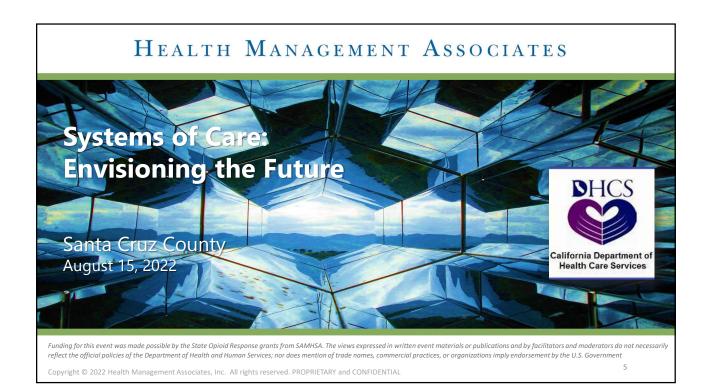
.

LET'S ZOOM INTO THIS EVENT

- +We would love to have you on camera if, and when possible.
- +Take care of yourself-we understand people may be working from home and managing children, pets, partners, etc. so give yourselves and each other some grace!
- +Participate! This is a community event so please use chat, take yourself off mute for interactive components, use emoticons.
- +Please be sure to mute yourself when you are not talking.
- +THANK YOU FOR BEING HERE!

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



■ WELCOME

Santa Cruz County Welcome

Anthony Jordan, MPA, CADC III-CA

County of Santa Cruz BHS

Chief of Substance Use Disorder Services



Please be sure to **mute** yourself by hovering your cursor over the microphone (Mute) icon on the bottom left side of your screen and click. A red slash will appear.

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

WELCOME: SANTA CRUZ COUNTY PLANNING GROUP



Alex Threlfall, MD

Formerly of County of Santa Cruz BHS Chief of Psychiatry

Anthony Jordan, MPA, CADC III-CA

County of Santa Cruz BHS Chief of Substance Use Disorder Services

Casey Swank, LCSW

County of Santa Cruz BHS Behavioral Health Program Manager





Jen Hastings, MD

SafeRx Santa Cruz County, Health Improvement Partnership Medical Lead

Rita Hewitt, MPH, CPhT

SafeRx Santa Cruz County, Health Improvement Partnership Program Manager

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

■ WELCOME: SANTA CRUZ COUNTY























HEALTH MANAGEMENT ASSOCIATES

CONTINUING EDUCATION

Continuing education credits are available for this course.

+ Course level: Beginner

To receive credit:

Attend the one-hour didactic section of the agenda (Fentanyl and Other Drug Threats)

- + To verify your attendance, please be sure your participant ID is linked to your audio. If you joined the audio by computer microphone and speaker, then you're all set.
- + CE credit from ASWB will only be available for those participating in the webinar virtually
- + If you joined the audio with a phone and did not enter your unique participant ID, please enter it now. Your unique participant ID can be found by clicking on the lower left corner of your Zoom screen where it says, 'Join Audio'.

2) Complete an online course evaluation

- + An evaluation link will be sent by email after the session (along with a pdf copy of the slide deck).
- + Please complete the evaluation within 7 days of receipt.
- + A report of these proceedings will be produced within weeks and will include a copy of the presentation slide deck.

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

.

CONTINUING EDUCATION

The AAFP has reviewed California Systems of Care Envisioning the Future Series and deemed it acceptable for AAFP credit. Term of approval is from 6/14/2022 to 6/15/2023. Physicians, Physician Assistants (PA) and Ph.D. Psychologist, should claim only the credit commensurate with the extent of their participation in the activity. Credit approval includes the following session(s):

+ 1 hour Online Only, Live AAFP Prescribed Credit(s) - Fentanyl and Other Emerging Drugs

Health Management Associates, #1780, is approved to offer social work continuing education by the Association of Social Work Boards (ASWB) Approved Continuing Education (ACE) program. Organizations, not individual courses, are approved as ACE providers. State and provincial regulatory boards have the final authority to determine whether an individual course may be accepted for continuing education credit. Health Management Associates maintains responsibility for this course. ACE provider approval period: 09/22/2021 – 09/22/2022. Social workers completing this course receive 1.0 continuing education credits.

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

■ WELCOME AND INTRODUCTIONS

Health Management Associates Welcome

Santa Cruz County Systems of Care Team Lead



Don Novo Principal HMA

Northern California TA Coordinator



Mayur Chandriani, CPS
Associate
HMA

Santa Cruz County
Systems of Care Coaches



Elizabeth Wolff, MD, MPA Principal HMA

Laura Collins, LICSW Senior Consultant HMA

Touchpoints Coach



Bren Manaugh, LCSW-S Principal Coach for:

Expanding Access to MAT in County

Effective Child Welfare and Justice Systems for Families Impacted by Opioid and Stimulant Use

11

HEALTH MANAGEMENT ASSOCIATES

opyright © 2022 Health Management Associates, Inc.

AGENDA

- +Welcome
- +Speed Networking
- +Why Are We Here?
- + Responding to Fentanyl and other Emerging Drugs
- +Santa Cruz Overdose Response
- +BREAK
- +Celebration of Successes: Sharing with Q&A
- + Focusing on the Future Breakout and Report Out
- + Making Progress in the Near Term
- +The Future of Systems of Care

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

SECURITY DISCLAIMER

- +In the case of any security issues that may occur, this session will immediately end.
- +A separate email will be sent to all participants with further instruction.



HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

13

SYSTEMS OF CARE PROJECT GOALS



Make treatment more accessible and equitable for people with SUD/OUD/StUD



Strengthen links and communication among all stakeholders in the ecosystem



Support all stakeholders' achievement of shared county-level SMART goals



Improve the safety of transitions between levels of care



Increase the number and activity and cultural concordance of MAT prescribers in the county

prescribers in the cour

Copyright © 2022 Health Management Associates, Inc.

All rights reserved. PROPRIETARY and CONFIDENTIAL

14

HEALTH MANAGEMENT ASSOCIATES



OBJECTIVES FOR TODAY

- + Build and Renew networks and connections
- + Review successes and progress made on county goals
- +Learn more about fentanyl, other emerging drugs and approaches to address those
- + Plan how to sustain ongoing SUD priorities for the county
- +Identify new priorities for SUD systems

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

SMALL BREAKOUT ROOM

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

17

BREAKOUT ACTIVITY "Speed Networking"



INSTRUCTIONS

Step 1: Review How Breakouts Work

Step 2: Group Breakout 10 min

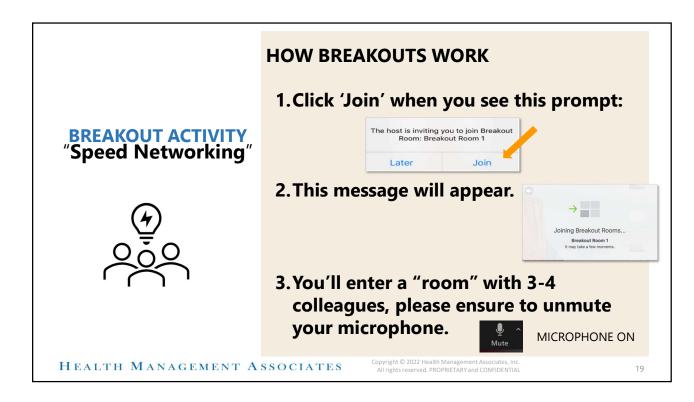
Share the following with the other participants in the room:

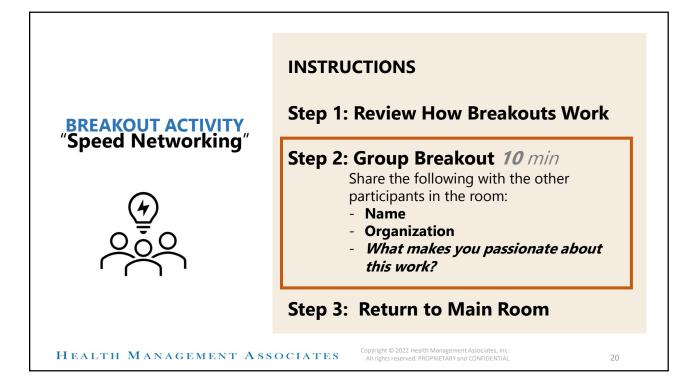
- Name
- Organization
- What makes you passionate about this work?

Step 3: Return to Main Room

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL





BREAKOUT ACTIVITY "Speed Networking"



INSTRUCTIONS

Step 1: Review How Breakouts Work

Step 2: Group Breakout 10 min

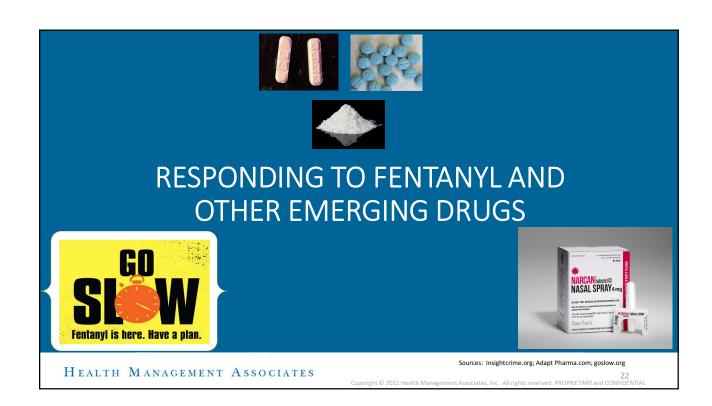
Share the following with the other participants in the room:

- Name
- Organization
- What makes you passionate about this work?

Step 3: Return to Main Room

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



LEARNING OBJECTIVES FOR PRESENTATION

- + Describe at least two differences between fentanyl (or synthetic opioids other than methadone) and heroin
- + Explain at least two reasons why illicit fentanyl is a serious concern
- +List at least two harm reduction mechanisms to combat the dangers of synthetic opioids
- + Describe at least three risks of xylazine exposure in humans
- + Describe two best practices for responding to crisis drug events (e.g., clusters of overdoses)

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

23

IMPORTANT FACTS ABOUT FENTANYL

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I FACTS ABOUT FENTANYL

- + Fentanyl is involved in more deaths of Americans under 50 than any other cause of death
- + Fentanyl is involved in more American youth drug deaths than heroin, meth, cocaine, benzos and prescription drugs COMBINED
- + Fentanyl involved deaths are fastest growing among 14 23-year-olds
- + Overdose deaths linked to synthetic opioids like fentanyl tripled among teenagers in the last two years

Source: https://www.fentanylawarenessday.org/_files/ugd/89faea_e40da0d83dd745a1bf1139db47af8bba.pdf

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

25

I FENTANYL DATA CALIFORNIA Number of Preliminary Observed and Projected Synthetic Opioid-Related Overdose Deaths in California, 2016 - 2020 450 400 350 of Deaths 300 ਰੂ 200 150 100 Synthetic Opioids (Projection) **** 95%CI Lower Bound **** 95%CI Upper Bound Source: https://www.cdph.ca.gov/Programs/CCDPHP/sapb/CDPH%20Document%20Library/2020-Overdose-Mortality-Data-Brief ADA.pdf Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL HEALTH MANAGEMENT ASSOCIATES 26

I FENTANYL DATA CALIFORNIA 2021

Table 1. Preliminary monthly drug-related overdose deaths by substance

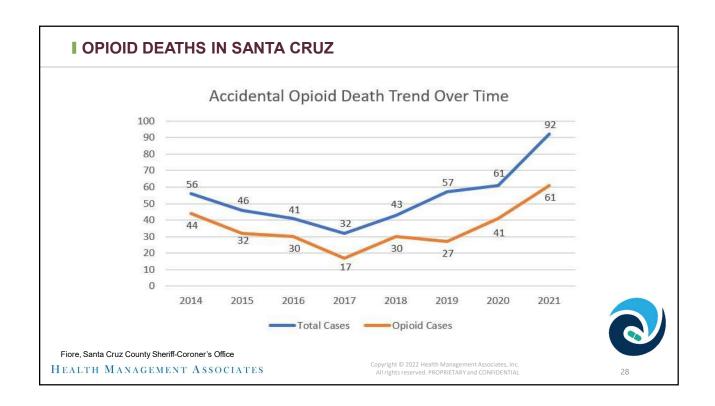
				r				
Month and Year	All Drug	Any Opioid	Prescription Opioids excl. Synthetics	Heroin	Synthetics excl. Methadone	Fentanyl	Psychostimulants with Abuse Potential	Cocaine
January 2021	975	629	113	91	496	496	531	124
February 2021	795	511	101	52	422	417	407	98
March 2021	915	607	102	81	513	507	506	113
April 2021	937	634	125	70	524	515	475	128
May 2021	916	615	98	63	532	527	488	106
June 2021	942	639	91	64	555	549	507	108
July 2021	959	627	104	60	536	530	522	107
August 2021	950	627	93	62	549	544	534	133
September 2021	885	576	86	67	496	495	469	110
October 2021	810	561	82	51	494	491	445	110
November 2021	685	454	66	40	393	388	349	95
December 2021	531	325	58	21	274	272	274	56

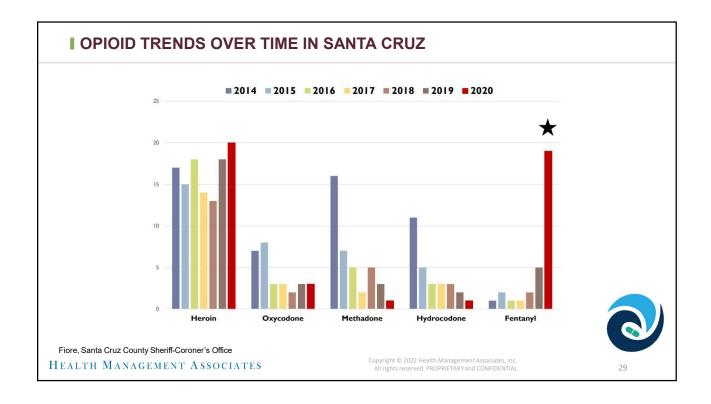
Data Sources: California Comprehensive Death File (Dynamic) 2021. Lata extraction date: 4/15/2022

CDPH Substance and Addiction Prevention Branch - Overdose Prevention Initiative Substance and Addiction Prevention Branch webpage (www.cdph.ca.gov/sapb)

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL





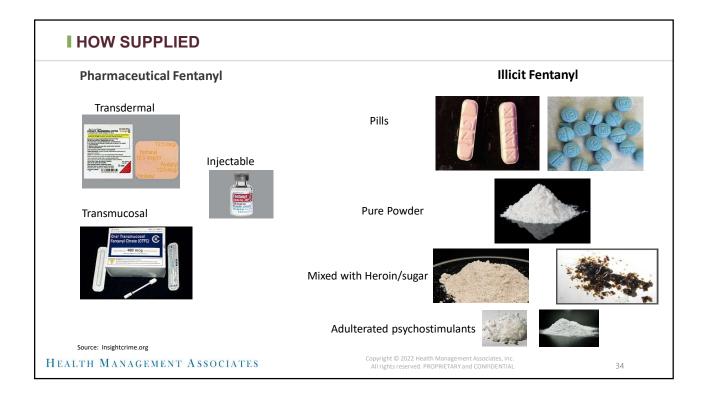
I HISTORY OF FENTANYL

- + Synthetic opioid, first synthesized in 1960 by Dr. Paul Jansen in Belgium
- + Approved in the United States for anesthesia in 1968 administered intravenously and later as an analgesic taken orally
- + Transdermal and transmucosal formulations developed in the 1990's
- + Clandestine lab production began increasing since 2006
 - + Fentanyl that is resulting in death is from illicit supplies, not legally manufactured

Source: Comer SD et al. Neurosci Biobehav Rev 2019;106:49-57

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



I FACTS ABOUT FENTANYL

- + Counterfeit cannabis vape cartridges
 - + Have been found to contain fentanyl
 - + The San Diego County Medical Examiner (SDCME) reports this was the first case in which they had found fentanyl in vape pens. The SDCME confirmed the following substances were found in a vape pen seized in this case: carfentanyl, furanylfentanyl, cyclopropyl fentanyl, fentanyl, etizolam, and XLR-11 (a synthetic cannabinoid). 2020
- + 2022 has seen an explosion of reported cases

Source: https://www.dea.gov/sites/default/files/2020-09/Fentanyl%20Used%20in%20Vape%20Pens PRB%20FINAL.pdf

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I POTENCY OF FENTANYL



 Fentanyl is 100 times more potent than morphine and at least 10 times as potent as heroin.

This photo is of 2 mg of fentanyl powder; a lethal dose in an average adult

Source: U.S. Drug Enforcement Administration https://www.nist.gov/image/fauxfentynallethaldose005jpg

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

37

I ONE PILL CAN KILL

- +Potency
 - +Morphine < heroin < fentanyl < carfentanyl/ sufentanyl
 - +Other opioids: Nitazenes: protonitazene and isotonitazene
 - +3-10 times more potent than fentanyl
- +Potency within pills and inside pill varies
 - +Range from 1mg to 5mg fentanyl in pill
 - +Intra-pill inconsistencies from different parts of pill



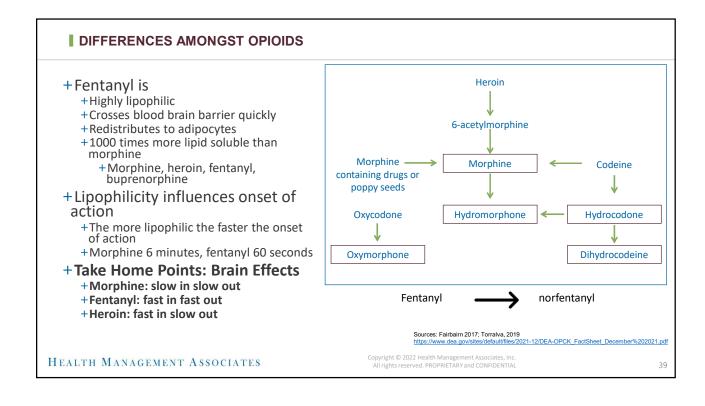
Comparing the size of lethal doses of heroin, fentanyl, and carfentanil. The vials here contain an artificial sweetener for illustration. (New Hampshire State Police Forensic Laboratory)

Sources: Baumann, 2018; Boas, 1985; Hug, 1981; Roy, 1988; Torralva, 2019

Suttes: Bathania, go/rea-s-ptos, post, 1961, 196

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



I OTHER DIFFERENCES BETWEEN FENTANYL AND HEROIN

- + Detection in toxicology tests
 - + Heroin, codeine, morphine and poppy seeds are all detected as morphine in routine toxicology tests
- + Some tests will specifically detect 6 acetylmorphine
 - + In order to differentiate heroin-use from potential food or legal prescriptions
- + To detect other opioids, you need the ability to detect other substances (true for point of care tests and confirmatory send-outs)
- Even point of care tests that <u>can</u> detect heroin, buprenorphine, and/or methadone do NOT detect fentanyl

Compound	Detected by positive	Detected by positive
Heroin	6 acetyl morphine	Morphine
Poppy seeds	Morphine	
Codeine	Codeine	
Morphine	Morphine	
Oxycodone	Oxycodone	Oxymorphone
Hydrocodone	Hydrocodone	Hydromorphone
Hydromorphone	Hydromorphone	
Fentanyl	Nor fentanyl	
Buprenorphine	Norbuprenorphine	
Methadone	Methadone	2-ethylidene-1,5- dimethyl-3,3- diphenylpyrrolidine (EDDP)

Sources: Fairbairn 2017; Torralva, 2019
https://www.dea.gov/sites/default/files/2021-12/DEA-OPCK_FactSheet_December%202021.pd
https://www.ms.gov/medicare-coverace-database/view/lcd.aspx?lcdld=35724&ver=68f

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I WHAT'S DIFFERENT ABOUT FENTANYL?

Characteristic	Heroin	Fentanyl
Potency	1.5-2 x morphine	50-100 x morphine
Half-Life	3 hrs (morphine)	3.5 hrs
Respiratory Depression	20-30 min	2-5 min
Lipid (fat) solubility	200x morphine	580x morphine
Ability to detect	Urine point of care & confirmatory testing	Not available in urine point of care testing; only confirmatory
Duration of detection	4 days	Up to 13 days

SOURCE: Suzuki J. et al. Drug Alchol Depend. 2017;171:107-116; Fairbairn N. et al. Int J Drug Policy 2017;46:172-179 https://www.cms.gov/medicare-coverage-database/search.aspx

HEALTH MANAGEMENT ASSOCIATES

All rights reserved. PROPRIETARY and CONFIDENTIA

40

I POLL

- +One pill can kill?
 - True
 - False



HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

MYTHS, FACTS AND THE BATTLE TO CORRECT MISINFORMATION AND FENTANYL EXPOSURE

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

44

I MYTH: YOU NEED MORE NALOXONE TO REVERSE A FENTANYL OVERDOSE

Some sources say there is not a need for more naloxone for fentanyl overdoses

- Bell 2019
- Carpenter 2020



Some sources suggest need for more naloxone for fentanyl overdoses

- Mayer 2018
- Schuman 2008
- Slavova 2017
- Somerville 2017
- Sutter 2017

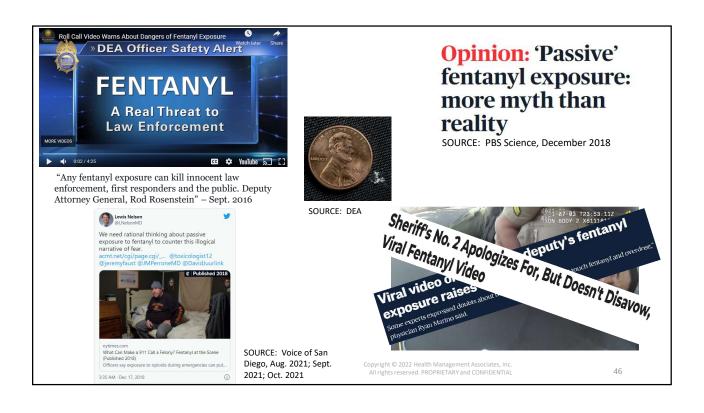
FACT: WE DON'T KNOW IF YOU NEED MORE NALOXONE

TAKE HOME POINTS:

- Call For Help
- · Administer Naloxone
- · Rescue Breathing
- Repeat Steps As Needed

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



I CONSEQUENCES OF FENTANYL EXPOSURE FEARS

- + Slow or no law enforcement response to overdose calls (awaiting PPE, or just reluctant to engage)
- +911 calls for overdose now leading to felony arrests
- + Heavy resource expenditures on PPE and related equipment

Fentanyl Overdose	Panic/Anxiety Attack
Profoundly slowed heartbeat	Rapid heartbeat and/or palpitations
Very low blood pressure	Sweating, chills, flushes
Dangerously low breathing rate	Breathing difficulties
Dizziness	Dizziness
Confusion	Chest pain
Sleepiness	Sudden overwhelming sense of doom
Loss of consciousness	Trembling
Bluish lips and nails	Numbness, tingling of extremities
Pinpoint pupils	Sense of choking
Weak muscles	Chest pain
Copyright © 2022 Health Management Associa	ates Inc

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



FACTS ABOUT EXPOSURE RISKS, SAFETY PRECAUTIONS AND DECONTAMINATION RECOMMENDATIONS



Photos: Unsplash; NIOSH First responder toolkit

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

40

AMERICAN COLLEGE OF MEDICAL TOXICOLOGY AMERICAN ACADEMY OF CLINICAL TOXICOLOGY

- + "For routine handling of drugs nitrile gloves provide sufficient dermal protection"
- + "Exceptional circumstances where there are drug particles or droplets suspended in the air, N95 mask provides sufficient protection"
- + "In the unlikely event of poisoning naloxone should be administered"



Source: AMCT & ACCT Position Statement: Preventing Occupational Fentanyl and Fentanyl Analog Exposure to Emergency Responders: https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5711758

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

AMERICAN COLLEGE OF MEDICAL TOXICOLOGY AMERICAN ACADEMY OF CLINICAL TOXICOLOGY

+Dermal

- Patches take 3-13 hours to produce therapeutic blood concentrations of fentanyl
 - + Patches are designed to deliver the medication. They adhere to skin, have agents to enhance absorption
 - + If both palms were covered in fentanyl patches it would take 14 minutes to get an effect
 - + Increased absorption from covering large surface areas, broken skin and/or heat
- Tablets & powders require dissolution for absorption
 - + Touching a tablet does not lead to absorption
 - + Powder sits on skin
 - + Powder is easy to brush/wash off with soap, water
 - + DO NOT use alcohol-based hand sanitizers to wash off

Source: a href="https://www.flaticon.com/free-icons/healthcare-and-medical" title="healthcare and medical icons">Healthcare and medical icons created by Freepik - Flaticon</a

Source: AMCT & ACCT Position Statement: Preventing Occupational Fentanyl and Fentanyl Analog Exposure to Emergency Responders. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5711758/

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

5

AMERICAN COLLEGE OF MEDICAL TOXICOLOGY AMERICAN ACADEMY OF CLINICAL TOXICOLOGY

- +Inhalation
 - Unprotected individual would require 200 minutes of exposure to reach a concerning blood level of fentanyl
- +Mucous membranes: 30-fold absorption compared to skin
 - If splash to eyes or mouth
 - +Wash immediately
 - +Be prepared to administer naloxone
 - + Be prepared to provide rescue breathing





Source: AMCT & ACCT Position Statement: Preventing Occupational Fentanyl and Fentanyl Analog Exposure to Emergency Responders

https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5711758/ Photos source: PowerPoint

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I CDC/ NATIONAL INSTITUTE OF OCCUPATIONAL SAFETY AND HEALTH

- + <u>Suspect that illicit drugs may be present, but no illicit drug products are visible</u>
 - Example: An EMS response to a suspected drug overdose where information indicates illicit drug products are suspected but are not visible on scene
 - Wear nitrile gloves
 - No mask required



Photo from Canva

Source: https://www.cdc.gov/niosh/topics/fentanyl/risk.html
2019 PPE Basics for First Responders Exposed to Fentanyl retrieved from https://www.safetyandhealthmagazine.com/articles/18841-ppe-basics-for-first-responders-exposed-to-fentanyl-niosh-releases-video#~-text=NIOSH%20recommends%20wearing%20nitrile%20gloves.R100%20respirator%3B%20and%20protective%20eyewear.

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I CDC/ NATIONAL INSTITUTE OF OCCUPATIONAL SAFETY AND HEALTH

- + Liquid or small amounts of powder are visible
 - Example: An illicit drug storage or distribution facility, milling operation, or production laboratory
 - Wear gloves
 - Wear mask
 - Wear eye protection
 - Wear coveralls

Source: https://www.cdc.gov/niosh/topics/fentanyl/risk.htm Photo from PowerPoint

HEALTH MANAGEMENT ASSOCIATES



Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I CDC/ NATIONAL INSTITUTE OF OCCUPATIONAL SAFETY AND HEALTH

- + Liquid or large amounts of powder are visible
 - Example: An illicit drug storage or distribution facility, milling operation, or production laboratory
 - Wear gloves
 - Wear mask
 - Wear eye protection
 - Wear coveralls

https://www.cdc.gov/niosh/topics/fentanyl/risk.htm
Photo sources: PowerPoint and Canva

HEALTH MANAGEMENT ASSOCIATES



Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

■ EXPOSURE RISK AND PRECAUTIONS: National Institute on Occupational Safety and Health (NIOSH) SUMMARY

	Minimal (No amount of suspected illicit drug is visible)	Moderate (Small amount of suspected illicit drug is visible)	High (Large amounts of suspected illicit drug is visible)
Hand	Nitrile gloves	Nitrile gloves	Nitrile gloves
Respiratory		N, P, or R 100 disposable filtering mask	Air purifying respirator (APR) or PAPR
Dermal		Wrist/arm protection	Hazmat Suit
Face and Eye		Safety goggles	Safety goggles
Decontamination Recommendations	Wash hands with soap and cool water	Dispose of protective gear and wash before entering building	Dispose of outer garments (suit) and wash before entering building

I DECONTAMINATION SUMMARY

- + Minimal powder contamination should be washed with soap and water
- + Surfaces can be cleaned with bleach solutions or peracetic acid (pool chemicals)
- + Fentanyl is stable in water for days, so wash off
- + Avoid use of isopropyl-based hand sanitizers

Can J Hosp Pharm 2012;65:380-386

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, In-

__

I TIME FOR A POLL

- +Inadvertent fentanyl exposure leads to overdose regularly. Is this a legend or reality?
 - Legend
 - Reality



Photo source: IMDb

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I HARM REDUCTION IS KEY

- +Harm reduction: interventions aimed at reducing the negative effects of health behaviors without necessarily extinguishing the problematic health behaviors completely.
- +Naloxone is the effective opioid reversal medication (Naloxone Distribution Program in CA and local counties)
 - +Storage sites at work, in your bags and backpacks
 - +Know how to use it
- + Fentanyl test strips
- +MAT very effective to decrease use of illicit opioids
- +Harm reduction messages for clients
 - Test for fentanyl
 - Don't use alone or tell someone where you are
- Educate on alternative routes Go slow (use a test dose) administration (booty bump) • Don't stack doses
- Have naloxone available
- · Know how to recognize OD and use naloxone

Source: https://www.fentanvlawarenessdav.org/ files/ugd/89faea e40da0d83dd745a1bf1139db47af8bba.pdf

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

■ FENTANYL TEST STRIPS (FTS)

- + Fentanyl test strips (FTS) are a simple, inexpensive, and evidence-based method of averting drug overdose.
 - + Receiving a positive test was associated with positive change in OD risk behavior.
 - + Federal funds can be used to purchase FTS.
 - + Drug paraphernalia laws criminalize drug testing equipment including FTS
 - + Pilots in CA and elsewhere allow distribution through syringe exchanges programs



https://www.healthaffairs.org/do/10.1377/hblog20210601.974263/full

Sources: https://www.technologynetworks.com/applied-sciences/news/fentanyl-test-strips-help-to-prevent-overdoses-310792 https://www.ncbi.nlm.nih.gov/pmc/articlesr/PMC6701177/ https://www.asmhsa.gov/newsroom/press-announcements/202104070200

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I HOW TO GET NALOXONE IN CALIFORNIA

+ Naloxone distribution project

https://www.dhcs.ca.gov/individuals/Pages/Naloxo

ne Distribution Project.aspx

Limited supply at present

- + Available through Medi-Cal with a prescription
- + Can distribute to minors 12 years of age and older
- + Santa Cruz schools will have Narcan and are getting training
- + Santa Cruz Narcan Resource sheet

HEALTH MANAGEMENT ASSOCIATES



Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

6

HOW TO GET NALOXONE IN SANTA CRUZ COUNTY

NARCAN® (NALOXONE) DISTRIBUTION SITES Clinics Santa Cruz County Health Services Westside Pharmacy and Medical Supply Narcan® covered by Medi-Cal, Medicare, and most health plans or can self-pay 1401 Mission St, Santa Cruz. (831) 423-7175 Santa Cruz Health Center 1080 Emeline Ave, Santa Cruz. (831) 454-4100 Watsonville Health Center 1430 Freedom Blvd, Suite D, Watsonville (831) 763-8400 Homeless Persons Health Project (HPHP) 115-A Coral St, Santa Cruz. (831) 454-2080 Santa Cruz Community Health Nacan* available at no cost. Also available: Primary Care and Medication for Addiction Treatment Horsnyder Pharmacy and Medical Supply Narcan® covered by Medi-Cal, Medicare, a Nacan available at no cost. Also available: Primary Care and Medication for Addictic (MAT) The Women's Health Center 250 Locust Street, Santa Cruz. 831-427-3500 x 326 East Cliff Family Health Center 21507 East Cliff for, Santa Cruz. 831-427-3500 x 326 SC Mountain Health 9500 Central Ave, Ben Lomond. 831-427-3500 x 326 self-pay 1226 Soquel Ave #A, Santa Cruz. (831) 458-140 **NARCAN** Frank's Pharmacy Narcan® covered by Medi-Cal, Medicare, and most health plans or can intment for Nacan®. Also available: Primary Care and Medication for Addiction self-pay 7548 Soquel Dr, Aptos. (831) 685-1100 **AVAILABILITY** 204 E Beach St, Watsonville. Call center (831) 728-0222 or Margarita (831) 728-8250 x 1064. M-F 9-5 VM **RESOURCE** UCSC Pharmacy This resource is primarily for UCSC students. Narcan® \$5 copay with UCSC insurance 1156 High St, Santa Cruz. (831) 459-2360 <u>Janus of Santa Cruz</u> Narcan^a available. Also available: Medication for Addiction Treatment (MAT) Main Number (831) 462-1060 1000A Emeline Ave, Santa Cruz and 284 Pennsylvania Dr, Watsonville INFORMATION UCSC Health Center This resource is primarily for UCSC students. Narcan* 5's Copay with UCSC insurance. Also available: Medication for Addiction Treatment (MAT) 1156 High St, Santa Cruz. (831) 459-2211 NARCAN® NALOXONE Other Pharmacies may have Narcan® but call ahead to confirm they have stock and will dispense without a prescription. If you are acquiring Narcan* at a pharmacy with a prescription, then you may be required to pay a co-pay depending on your insurance **DISTRIBUTION SITES Dominican Hospital ED** Narcan® on request. Also available: Medication for Addiction Treatment (MAT) 1555 Soquel Dr, Santa Cruz. (831) 462-7700 Watsonville Community Hospital Narcan* on request. Also available: Medication for Addiction Treatment (MAT) 75 Nielson St, Watsonville. (831) 761-5655

Call locations first during normal business hours to ensure staff are available to assist you.

	NARCAN® (NALOXONA) DIRECTORIO			
	Clínicas	Farmacias		
Recursos de	Servicios de Salud en el Condado de Santa Cruz. Narcanº disponible sin costo. También cuidado médico y Medicamento para tratamiento de adicción Santa Cruz Health Center 1080 Emeline Ave. Santa Cruz. (831) 455-4100 Watsonville Health Center 1430 Freedom Blvd, Suite D, Watsonville. (831) 763-8400 Homeless Persons Health Project (HPHP) 115-A Coral SL, Santa Cruz. (831) 454-2080	Westside Pharmacy and Medical Supply Cubierto por Medi-Cal, Medicare y la mayoría de los planes de salud o puede pagaño usted mismo 1401 Mission St, Santa Cruz. (831) 423-7175		
Narcan	Centros de Salud de Santa Cruz (SCCH) Narcan* disponible sin costo. Tambien ciudado médico y Medicamento para tratamiento de adicción Centro de la Mujer 250 Locust Street, Santa Cruz. 831-427-3500 x 326 East Cliff Family Health Center 21507 East Cliff Dr. 311-427-3500 x 326 SC Mountain Health 9500 Central Ave, Ben Lomond. 831-427-3500 x 326	Horsnyder Pharmacy and Medical Supply Cubierto por Medi-Cal, Medicare y la mayoría de los planes de salud o puede pagario usted mismo 1226 Soquel Ave #A, Santa Cruz. (831) 458-140		
RECURSOS DE NARCAN ESPAÑOL)	Salud Para La Gente Necesita una cita para Narcan* disponible sin costo. También cuidado médico y Medicamento para tratamiento de adicción 204 E Beach St, Watsonville. Centro de llamadas: (831)728-0222 o Margarita 831-728-8250 x 1064 MF: 9.5 dejar mensaje	Frank's Pharmacy Cubierto por Medi-Cal, Medicare y la mayoría de los planes de salud o puede pagario usted mismo 7548 Soquel Dr, Aptos. (831) 685-1100		
www.hipscc.org/saferx	Janus of Santa Cruz Narcan* disponible También proporciona: Servicios MAT Número Principal: (831) 462-1060 1000A Emeline Ave, Santa Cruz y 284 Pennsylvania Dr, Watsonville	UCSC Pharmacy Este recurso es principalmente para estudiates de UCSC. Narcan® 55 copago con seguro de UCSC, y MAT. 1156 High St, Santa Cruz. (831) 459-2360		
	UCSC Health Center. Ester recurso es principalmente para estudiates de UCSC. Narcan [®] SS copago con seguro de UCSC, y MAT. 1156 High St, Santa Cruz. (831) 459-2211	Otras farmacias quizás tienen Narcan®, pero llame antes para asegurarse que lo confirmar que tienen en stock y se dispensará sin receta. Si está obtenendo Narcan® en una farmacia con una receta, entonces quizás requiere pagar un copago dependiente de su seguro.		
	<u>Dominican Hospital ED</u> Narcar [®] disponible sin costo; también disponsible MAT. 1555 Soquel Dr. Santa Cruz. (831) 462-7700			
	Watsonville Community Hospital Narcan* disponible sin costo; también disponsible MAT. 75 Nielson St, Watsonville, (831) 761-5655			

I TRUNARC™ HANDHELD NARCOTICS ANALYZER



- + TruNarc[™] Handheld Narcotics Analyzer is a tool to instantly identify suspected narcotics like fentanyl and carfentanil.
- + Handheld Narcotics Analyzer enables officers, customs, border control, and other personnel to scan more than 498 suspected controlled substances in a single, definitive test.
- + Currently used by the Community Hospital of the Monterey Peninsula (CHOMP)
- + Santa Cruz County is currently working on a grant to have one on hand (sold for upwards of \$28,000).

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

I SHOCKING FACTS ABOUT OVERDOSE DEATHS

- +The problem
 - +77.3% opioid-involved OD deaths had no evidence of naloxone administration
 - +The highest percentages of deceased lacking evidence of naloxone administration were those with
 - +highest educational attainment (doctorate or professional degree, 87.0%)
 - +oldest (55-64 years, 83.4%; ≥65 years, 87.3%)
 - +youngest ages (<15 years, 87.5%)
- +The answer
 - +Increase access to naloxone
 - +Prevention efforts

Source: Quinn K, Kumar S, Hunter CT, O'Donnell J, Davis NL. Naloxone administration among opioid-involved overdose deaths in 38 United States jurisdictions in the State Unintentional Drug Overdose Reporting System, 2019. Drug Alcohol Depend. 2022 Jun 12;35:10946F, doi: 10.1101/j.drugalceleb. 2022.110946F. 2022.20 4pr 15. PMIDI: 35461038]. PMIDI: 3461038]. PMIDI

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc.
All rights reserved. PROPRIETARY and CONFIDENTIAL

СЕ

I TIME FOR A POLL

Do you carry naloxone with you at all times?

- Yes
- No



HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

California Statewide Opioid Safety Workgroup



Responding to a Fentanyl Overdose:

California has seen an increasing number of fentanyl/fentanyl analog-related overdoses. Preliminary 2018 data report 743 fentanyl-related overdose deaths (an increase of 72% from 2017). With fentanyl in our drug supply, first responders (e.g., emergency) hedical services and law enforcement) are likely to encounter it on the job and may have safely concerns. To address these concerns, the American College of Medical Toxicology (ACMT) and the American Academy of Clinical Toxicology (AACT) released a position statement for first responders.²

According to the ACMT and AACT Position Statement:

- Incidental skin absorption is unlikely to cause clinical signs of toxicity.
 Nitrile gloves provide sufficient protection for routine handling.
- Simple washing with soap and water is adequate to remove fentanyl from contaminated skin. Hand sanitizers and cleaning agents may increase fentanyl absorption and should not be used.
 If drug particles are suspended in the air, a fit-tested N95 respirator provides reasonable protection.

Assisted ventilation and naloxone administration is the standard first aid response to opioid overdose.

Signs, Symptoms, and Management of a Suspected Fentanyl Overdose:

- Fentanyl produces characteristic opioid overdose signs and symptoms including decrease
 of consciousness, slowed breathing, lack of response to stimulation, and constricted pupils
- Peak respiratory depression can occur in 5 minutes or less. A rapid response is imperative.³
- · Naloxone administration and assisted ventilation are the most critical interventions.
- California Poison Control System can assist in the management of a suspected fentanyl overdose. They can be reached at 1-800-222-1222.

Aftercare for Overdose Victims:

First responders can be critical liaisons linking those suffering from opioid use disorder with treatment and follow-up care. When possible, people who have experienced overdose should be linked to care based on their individual circumstances:

- Harm reduction and syringe services programs provide a variety of health and social services for people who use drugs and often serve as trusted entry points to other parts of the health system. Click here to find a harm reduction provider near you (https://linyurl.com/yxmycoj3).
- Medications used to treat opioid use disorder reduce the risk of overdose. Click here to find local substance use disorder treatment in your community (https://choosemat.org).

If You Need Naloxone in Your Agency/Community:

A list of naloxone access options in California (https://linyurl.com/yyt2busc) is available from the California Health Care Foundation. Community members can also access naloxone through loc reduction services (https://tinyurl.com/yxmycoj3).

Frequently Asked Questions



Mass media reports of fentanyl toxicity by first responders through passive contact in their job duties are more myth than fact. In order to create clinically significant toxicity, an adequate dose of fentanyl must be absorbed into the blood stream and enter the central nervous system. Simply being in a room where fentanyl is present will not result in toxicity or overdose.

An undisturbed white powder is unlikely to be an inhalation risk to first responders. Even in industrial settings at the highest airborne concentration, it would take 200 minutes of exposure to achieve a dose of 100mcg of fentanyl. However, if drug particles are suspended in the air, a fit-lested N95 respirator is suggested.

Can I experience opioid toxicity if I get fentanyl on my skin?

It would be highly unlikely to experience opioid toxicity from incidental dermal exposure. Absorption of fentanyl from transdermal patches designed to deliver the drug systemically requires hours to produce a therapeutic serun level. To prevent the possibility of absorption, immediate cleansing with soap and water should follow any inadvertent contact.

Fentanyl and other opioids are not exhaled or excreted through sweat or the skin; therefore, first responders are not at risk of toxicity when providing assisted ventilation.

Do I need to administer more doses of naloxone to reverse a fentanyl overdose?

Fentanyl overdoses are responsive to naloxone like other opioids. Standard naloxone dosing should be implemented with repeated administration every 2-3 minutes until respiratory function is restored. Early and concurrent introduction of ventilatory support should always be a priority.⁴

nts for an opioid overdose multiple times. What can I do as a first responde

Individuals who have experienced an overdose are at the highest risk of experiencing a subsequent overdose. Linking patients to local harm reduction and substance use disorder treatment programs that provide medications for opioid use disorder are the most critical interventions to prevent future overdoses. First responders should also ensure that survivors of an overdose have natioxone on hand for themselves and others.

Integration as a purificial and a ACT position statement; preventing occupations fentany and fentany award exposure to emergency responses. Clinical Toxicology 2016;56:297-300.

Happer MH et al. The Magnitude and Duration of Respiratory Depression produced by Fentany and Fentany place Droperiods in Man. JPET 1976;196:464-468.

BUT WAIT, IT'S NOT JUST ABOUT FENTANYL

- + Xylazine IS FOUND regularly in used syringes from syringe exchange services
 - + mixed with opioids
 - + mixed with stimulants
- + Associated dangers
 - + Slow breathing, sedation, coma
 - + Body temperature changes
 - + Heart and kidney problems
 - + Skin necrosis
 - Increased risk of overdose
- + What is it?
 - + Agonist at alpha 2 adrenergic receptors
 - + Decreases release of norepinephrine and dopamine
 - + Approved by FDA as a veterinary anesthetic (sedating and muscle relaxing)
- + Sought after by some for its effects



FIGURE 1: Black and green necrotic and scaly lesions of the

New Jersey State Police Drug Monitoring Initiative Office of Drug Monitoring & Analysis, Drug Monitoring Initiative (DMI) 2.2022

Sources: Friedman (2022); https://www.nflis.deadiversion.usdoj.gov/nflisdata/docs/NFLISDrug2020AnnualReport.pdf

HEALTH MANAGEMENT ASSOCIATES

I TIME FOR A POLL

Has anyone seen or heard directly from a patient about xylazine?

- Yes
- No



FIGURE 1: Black and green necrotic and scaly lesions of the patient's forearms.

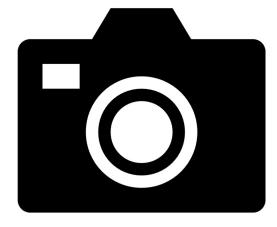
New Jersey State Police Drug Monitoring Initiative Office of Drug Monitoring & Analysis, Drug Monitoring Initiative (DMI) 2.2022

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

60

Before the break, time for a group pic!



Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

10-MINUTE BREAK!



HEALTH MANAGEMENT ASSOCIATES

https://www.youtube.com/watch?v=Pg-FJ00kcYI

| 71

UNDERSTANDING SANTA CRUZ COUNTY'S RESPONSE TO MASS DRUG OVERDOSES:

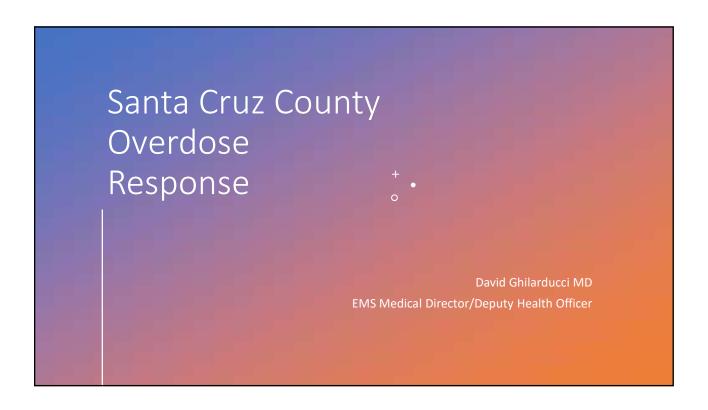
THE PUBLIC HEALTH DEPARTMENT'S PERSPECTIVE ON IDENTIFICATION,

PREVENTION AND RESPONSE

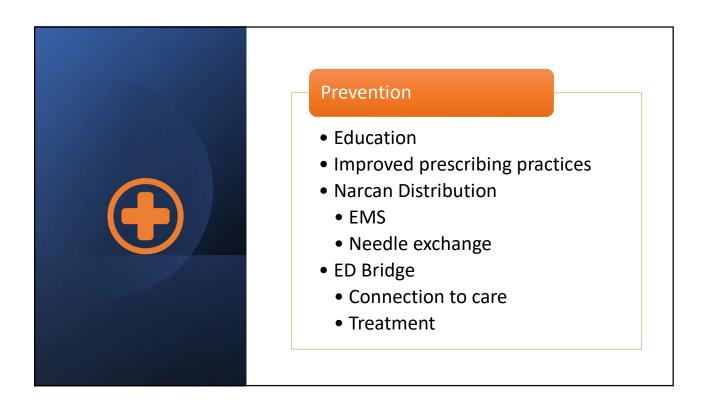
DAVID GHILARDUCCI MD, DEPUTY PUBLIC HEALTH OFFICER

HEALTH MANAGEMENT ASSOCIATES

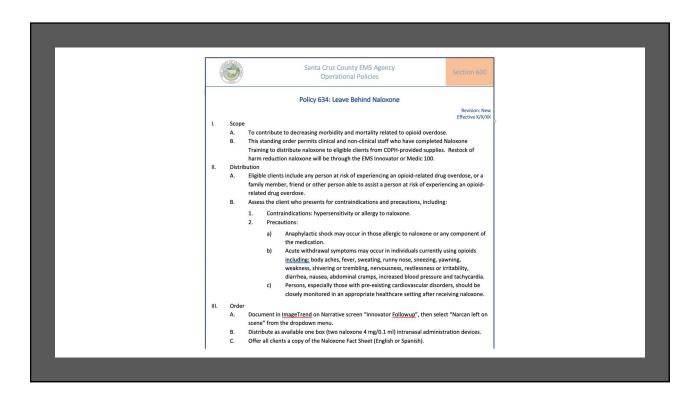
Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL









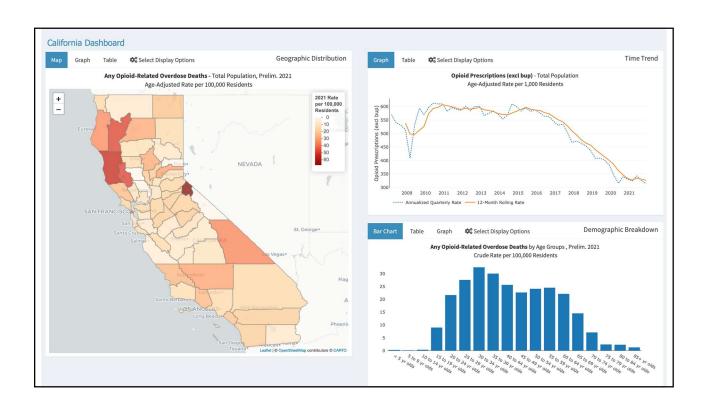


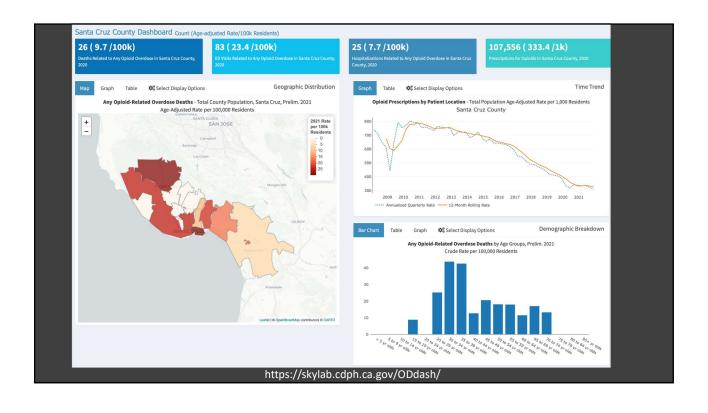


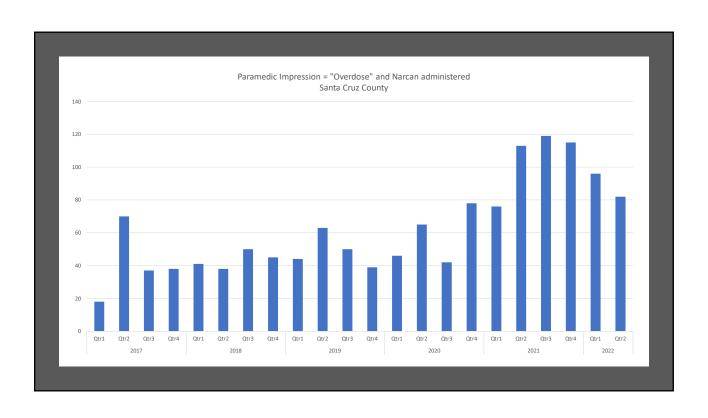
A filing cabinet is full of syringes at the Santa Cruz County Syringe Services Program at the Emeline Avenue clinic in Santa Cruz. (Kara Meyberg Guzman — Santa Cruz Local)

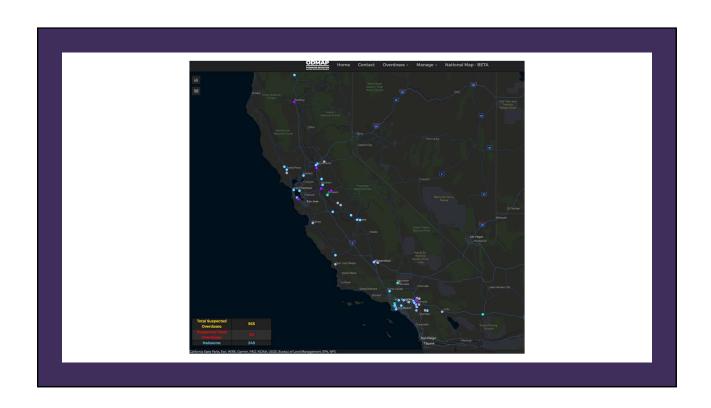
https://santacruzlocal.org



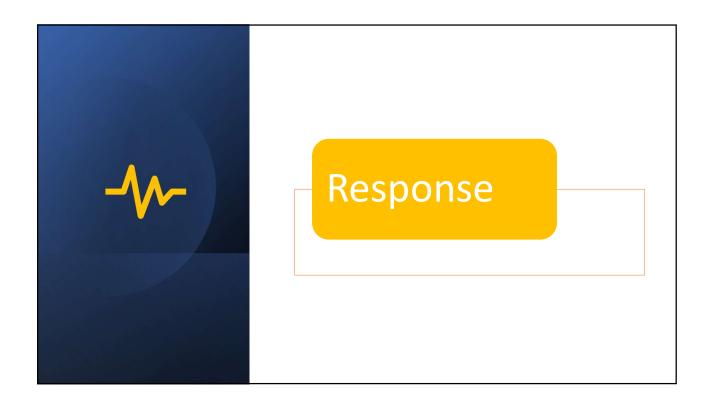


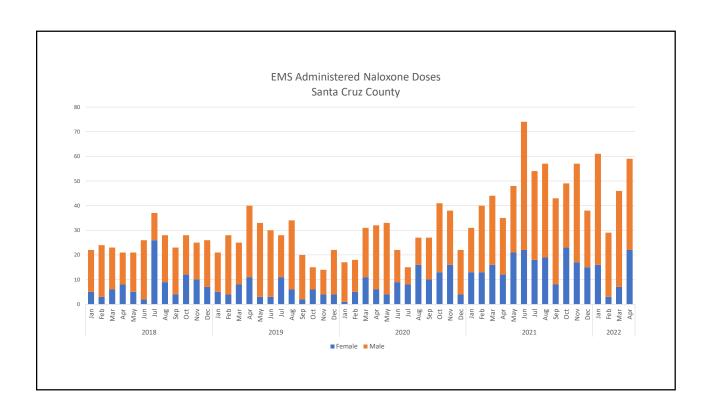












Public Health / EMS Initiative: Paramedic-Administered Buprenorphine

Gene Hern, MD, MS EMS Medical Director

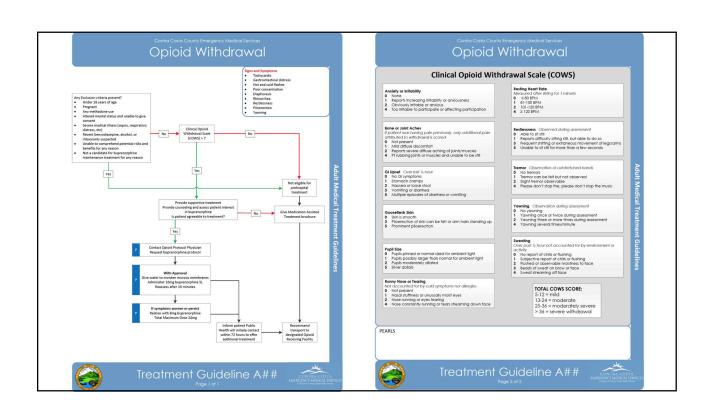
CA Bridge Group: Vanessa Lara, Melissa Speener, John Kaleekal, Arianna Campbell, Aimee Moulin,
Hannah Synder, John Goodman, Mariah Kalmin, Steve Shoptaw, Andrew Herring



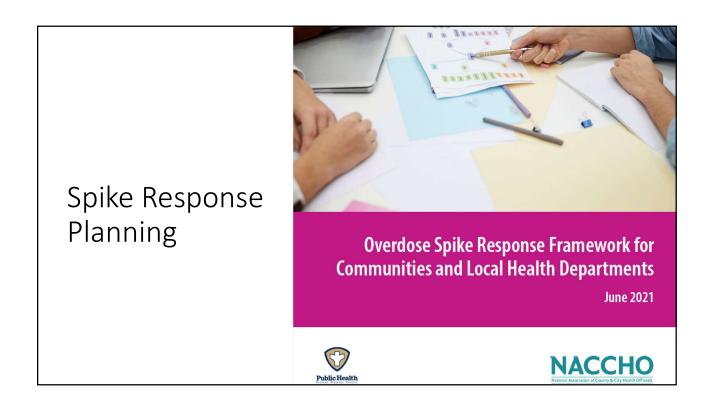


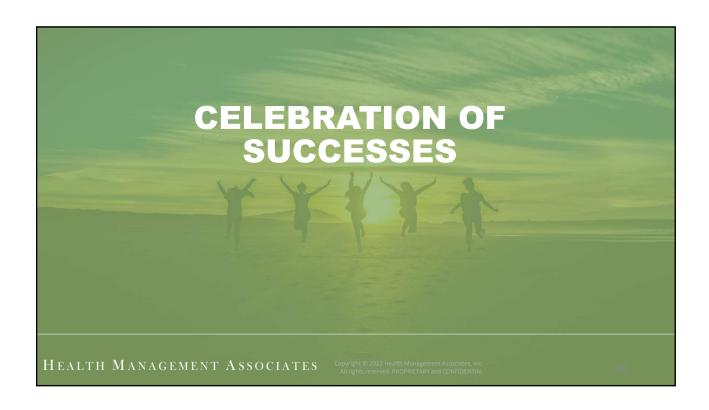












■ ACHIEVEMENTS: SANTA CRUZ COUNTY SMART GOALS Santa Cruz County Systems of Care Smart Goal(s) Accomplishments 1. Securing funding: short and long term Healing the Streets; Funding for Youth; Opioid $\overline{\mathbf{A}}$ Settlement Funds applied for and still pending 2. Enhance and increase utilization of MAT Resources Integration with Recovery Wave and 211 \checkmark 3. Community Convenings (at least 2) for cross sector Fall, Winter, Spring community meetings: $\overline{\mathbf{A}}$ integration and resource updates Collaborative Justice, Stigma, Fentanyl Town Hall 4. Improve Transitions of Care: -Watsonville ED Bridge launched $\overline{\mathbf{A}}$ Watsonville and Dignity ED Bridge -Dignity ED Bridge increased referrals Telecare and PHF provide MAT -Telecare and PHF now provide MAT 5. Addressing Stigma #CompassionOverStigma Campaign \checkmark Pharmacy Campaign; presentation on negative impacts of stigma on health care 6. Peer Involvement **Healing the Streets** \checkmark 7. Youth MAT: implementation of youth centered MAT SCCH started YOUTH MAT program; shared best $\overline{\mathbf{A}}$ practices with providers

■ CELEBRATION OF SUCCESSES: Moving Us Forward

MAT for Youth- Addressing an unmet need

SCCH Update on MAT for Youth Kristen O'Connor and Nadia Al-Lami



Santa Cruz Community Health



Office Based Addiction Treatment:

Adolescents

Kristen O'Connor, RN BSN CARN
OBAT Program Manager
koconnor@schealthcenters.org

Nadia Al-Lami, RN, MSN, CPNP Pediatric Nurse Practitioner nallami@schealthcenters.org

Role of Pediatric Primary Care



- Medical home
- Build trusting relationship with patient and family
- Understands developmental stages of adolescence
- Screening, Brief intervention, Referral to Treatment (SBIRT)
- Annual related risk screening for Substance Use (CRAFFT)
- Targeted interventions including pharmacotherapy and referrals

4

Consent for Treatment in California



What does California law say about offering substance use treatment for adolescents without parental consent?

- "A minor who is 12 years of age or older may consent to medical care and counseling relating to a diagnosis and treatment of a drug or alcohol related problem" (CA Family Code 6929b)
- EXCEPTION to law specifies <u>parental consent required</u> for Medication for Opioid Use Disorder (buprenorphine, methadone)

Addressing Confidentiality



- Bring adolescent back alone without parent
- Fill out confidential forms
- Review and discuss with provider alone

CRAFFT: Screening For Substance Use

- Validated screening tool recommended by AAP
- Offered at every adolescent well care visit
- Followed by targeted interventions based on risk assessment including: education, motivational interviewing, behavioral health supports and pharmacotherapy when indicated



What Does Treatment Look Like for Opioid Use Disorder

Medication

- Naltrexone: Opioid antagonist
- **2. Methadone:** Full opioid agonist
- 3. **Buprenorphine:** Partial opioid agonist

Recommended by the American Academy of Pediatrics; randomized clinical trials show fewer relapses, fewer cravings for opioids, longer retention in care

Behavioral Therapy

- Motivational enhancement
- Cognitive behavioral therapy
- Contingency management

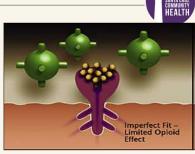
Best modality not known, and a combo may work best; critical component of treatment, since dual diagnoses rule, not exception

American Society of Addiction Medicine, Principles of Addiction Medicine, 2015

Evidence for Adolescents: Buprenorphine

- FDA approved <u>16 and over</u>
- Can be provided by primary care clinician with DEA Wavier
- Reduces withdrawal and cravings
- Best studied among adolescents/young adults
- Reduces risk of relapse
- Better retention in addiction treatment
- Improved clinical outcomes
- Lowers rate of illicit opioid use
- Formulation: daily or monthly dose

Source: Opioid Use Among Adolescents & Young Adults: Toolkit for Pediatric & Primary Care Providers 2019



PARTIAL OPIOID AGONIST AGONIST





SUBLINGUAL

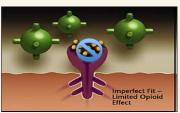
INJECTABLE

Evidence for Adolescents: Naltrexone



- FDA approved 18 and over
- Prescribed by Primary care provider- no special training
- · Opioid free before starting
- Reduces cravings only
- Trials considering adolescents are lacking
- Case Series: 63% Retention at 4 months (Fishman, Addiction, 2010)
- Formulation: daily or monthly dose

Source: Opioid Use Among Adolescents & Young Adults: Toolkit for Pediatric & Primary Care Providers 2019



FULL OPIOID ANTAGONIST



Image: North Dakota Addiction and Recovery

Should Youth Receive Meds....?



American Academy of Pediatrics



DEDICATED TO THE HEALTH OF ALL CHILDREN™

The AAP recommends that pediatricians consider offering medication-assisted treatment to their adolescent and young adult patients with severe opioid use disorders or discuss referrals to other providers for this service.

Medication-Assisted Treatment of Adolescents With Opioid Use Disorders

COMMITTEE ON SUBSTANCE USE AND PREVENTION

AAP Committee on Substance Use and Prevention, August 2016

Educate About Naloxone (Narcan)



 Overdose prevention and education including includes handing out Naloxone rescue spray (Narcan)and fentanyl test strips (harm reduction)

All MAs trained to provide Narcan education and distribute the medication in clinic to patients and parents with diagnoses of OUD



Santa Cruz Community Health



Thank You

Kristen O'Connor, RN BSN CARN
OBAT Program Manager
koconnor@schealthcenters.org

Nadia Al-Lami, RN, MSN, CPNP Pediatric Nurse Practitioner nallami@schealthcenters.org

CA Bridge: Dominican and Watsonville Hospitals and EDs



Nash Solano, Dominican Ashlee Deherrera, Watsonville





What is the California Bridge Program?

CA Bridge saves lives by making it possible for people who use drugs to get treatment at any hospital—whenever and wherever they need it.

Those individuals can **start treatment** in the **ED or hospital** and are then referred ("bridged") for ongoing Medication for Addiction Treatment (MAT) usually with their Primary Care Provider or current clinic/medical home.

Dominican Hospital and Watsonville Community Hospital have this program.

Both hospitals have **Substance Use Navigators (SUNs)**

Nash Solano 831-400-6191 (Dominican)

Ashlee Deherrera 831-761-5655 (Watsonville)

Not just a Santa Cruz program- this is a statewide effort

Find an emergency department providing addiction treatment



What is a Substance Use Navigator (SUN)?

Guided by the principles of harm reduction, Navigators work with hospital staff to change the organizational culture around addiction to a more compassionate, respectful, less judgmental care environment that puts patients' goals first. They support our model for treating opioid use disorder in the hospital emergency department that includes:

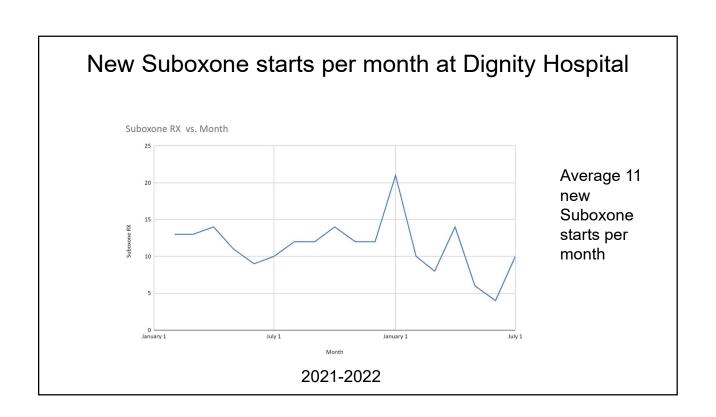
- Immediate access to medication for addiction treatment. (Buprenorphine/Suboxone)
- Navigation to ongoing care in the community
- A culture of harm reduction

X-Waivered Providers: What is an X waiver?

An "X waiver" refers to the Drug Addiction Treatment Act (DATA 2000) "waiver" legislation that authorized the outpatient use of buprenorphine for the treatment of opioid use disorder. In order to prescribe buprenorphine a provider must have an X waiver.

In January 2022, the regulations regarding X waivers were changed so the process for obtaining an X-waiver became simpler.

Since that time the number of X waivered ED providers (MD, DO, PA, NP) at Dignity Hospital has increased from 4 to 12 and at Watsonville Hospital from 2 to 11.



Watsonville Community Hospital ED Bridge History

- SUN hired 6/21
- 1st Buprenorphine induction within first 2 weeks
- Narcan Distribution Program launched 10/21
- Buprenorphine Initiative launched 4/2022
- Almost all WCH's ED providers are X-Waivered (11/12)
- MAT initiatives expanding to inpatient with the support of MAT champions
- MAT Champions: Dr. Haberlach, Dr. Claypool, Jennifer Gavin, Amy Grooters, Sheryl Germany, Celeste Nelson, Ashlee Deherrera
- WCH has had 134 Buprenorphine inductions 6/21-6/22
- SUN has connected 455 patients to SUD treatment between 6/21-6/22

Naloxone Distribution Program (NDP)

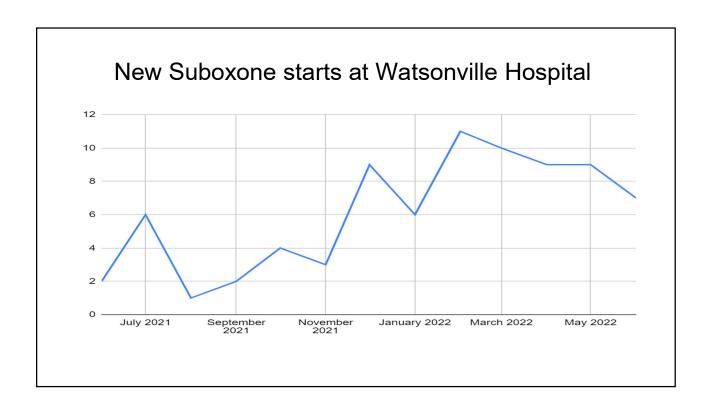
Provided to any patient or family member of a patient who may be at risk of an opioid overdose. No charge and no prescription needed.

Why Naloxone Distribution Program?

Despite an increase in recent years of providers prescribing naloxone to patients, data shows that only 1.6% of patients actually fill those naloxone prescriptions.



Watsonville Hospital Emergency Dept recognized by CA BRIDGE as 7th in the state for distributing 2400 Narcan kits (out of 300 hospitals)



CA Bridge: Dominican and Watsonville Hospitals and EDs



Nash Solano, Dominican Ashlee Deherrera, Watsonville





■ CELEBRATION OF SUCCESSES: Moving Us Forward

Implementation of Medication for Addiction Treatment (MAT) at the Psychiatric Health Facility (PHF)





■ CELEBRATION OF SUCCESSES: Moving Us Forward with Peers

HEALING THE STREETS

Karen Kern, MPA
Director of Adult Services
Santa Cruz County Behavioral Health





building an integrated system of care by engaging people where they are

What we know:

- Pandemic impact on connecting with people experiencing homelessness
- 2022 Point-in-Time count self-report of people experiencing homelessness lots of people expressing a behavioral health concern

Additional Homeless Populations	Unsheltered
Adults with a Serious Mental Illness	744
Adults with a Substance Use Disorder	1,031
Adults with HIV/AIDS	158
Adult Survivors of Domestic Violence (optional)	59
Adult Veterans	310

Healing the Streets: Project Aims

Provide direct services to people experiencing homelessness and serious mental illness with or without a co-occurring substance use disorder

Develop an integrated, sustainable model for this population of focus that produces the best outcomes possible for our community

What is Healing the Streets?

Grant-funded services provided at the street level for people experiencing homelessness and behavioral health concerns.

Direct field-based services for clinical care (Street Medicine)

Capacity to connect via telehealth from the field Case management using a Critical Time Intervention Model

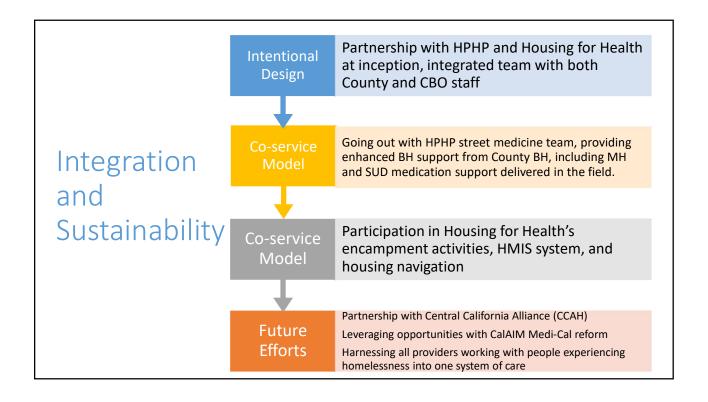
Peer support with someone having lived experience

Connection with housing resources

Crisis intervention and support

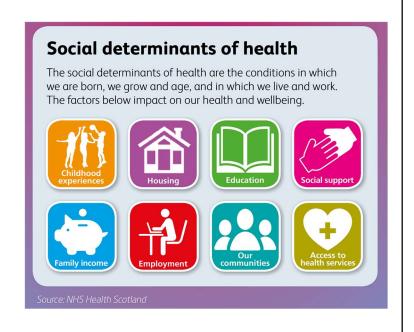
Mental Health and Substance Use Disorder expertise

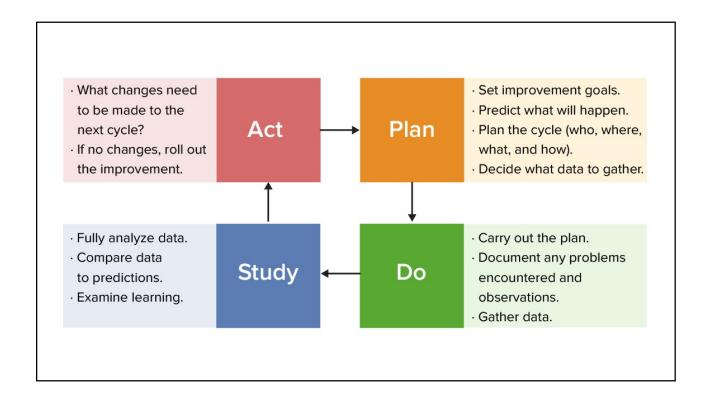
Evidence-based, Community Driven Critical Time Time-limited, phased and focused Intervention approach (CTI) Harm Reduction framework • Regular case review Smaller caseloads Phase 1 Phase 2 Phase 3 Pre-CTI **Transition** Try-Out **Transfer of Care** https://www.criticaltime.org/cti-model/



Evaluation of the model

- Evaluate effectiveness of different program components – process and outcome measures
- Ensuring inclusion of activities aimed at social determinants of health





What we know:

- Including people with lived experience is critical to service design and implementation
- People can be engaged anywhere, anytime
- Outreach works
- People know best what they need
- We need a diversity of expertise, options and approaches





- Authenticity and trust
- Respect and social inclusion
- Self-determination
- Hope and recovery
- Empathy and understanding
- Health and wellness
- Personal growth

Nothing about us without us



■ CELEBRATION OF SUCCESSES: Moving Us Forward

Increasing Coordination of Care Between the Jail and Outpatient Medical Care (PCP)

Improving Discharge Planning at our County Jails

NORTH COUNTY Medication for Addiction Treatment (MAT) Locations				
Health Center	Specifics for Opioid or Stimulant Treatment	Under 18	Phone #	Hours
SANTA CRUZ COMMUNITY HEALTH The Women's Center 250 Locust Street Santa Cruz East Cliff Family Health 21507 East Cliff Drive, SC Santa Cruz Mountain Health 9500 Central Ave Ben Lomond, CA	SCCH offers treatment for Opioid and Alcohol dependence as part of Primary care. Behavioral Health Services also available.	MAT services available for youth with parental consent	831-427-3500 x 326 SCCH Call Center Please leave your name and phone number	Mon - Thursday: 8 am to 8 pm Friday: 8 am to 5 pm Saturday: Limited hours
Santa Cruz County Health Center (Emeline) HSA North County 1080 Emeline Ave, Santa Cruz, CA 95060	Santa Cruz County Health Services Agency offers treatment for Opioid , Alcohol and Stimulant Dependence as part of Primary Care, including integrated Behavioral Health.	Not available	MAT Line; 831-454- 4808 Leave a complete message with your full name, date of birth and your phone number. ED Bridge: leave patient information above, provider name, provider number, and any yelevant information	M-F 8-5

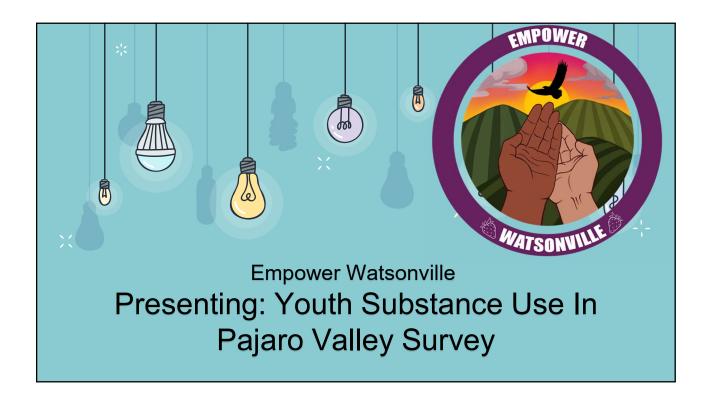
Centro de Salud	Tratamiento Específicos de Opioide o Estimulante	Menores de 18	Teléfono	Horas
SANTA CRUZ OMMUNITY HEALTH EL Centro de Mujeres (Women's Center) 0 Locust Street Santa Cruz stat Cliff Family Health 1507 East Cliff Drive, SC Santa Cruz Mountain Health 9500 Central Ave. Ben Lomond, CA	SCCH ofrece tratamiento para dependencia de Opiolde y Alcohol como parte de la atención principal. Servicios de la salud para el comportamiento, también están disponibles.	MAT servicios disponibles para jóvenes con el consentimiento de sus padres	831-427-3500 x 326 SCCH Centro de llamada Por favor deje su nombre, y número de teléfono.	Lunes - Jueves: 8 am a 8 pm Viernes: 8 am a 5 pm Sábado: Horas limitadas
Condado de Santa Cruz Centro de Salud Emelline) IISA Condado Norte 1080 Emeline Ave, Santa Cruz, CA 95060	Condado de Santa Cruz Agencia de Servicios de Salud ofrece tratamiento para dependencia de Oploide, estimulantes, y actohol como parte de la atención principal incluyendo salud mental	No tienen servicios en este momento	Linea de MAT 831-454-4808 Por favor deje un mensaje completo con su nombre, fecha de naciemento, y número de teléfono. ED Bridge deje la información del paciente arriba, el nombre del proveedor, el número del proveedor, el número del información relevante	Lunes a Viernes 8-5

■ CELEBRATION OF SUCCESSES: Moving Us Forward

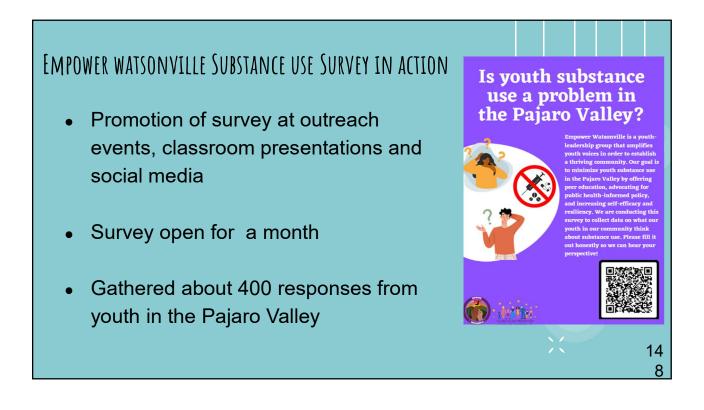
YOUTH SUD WORK

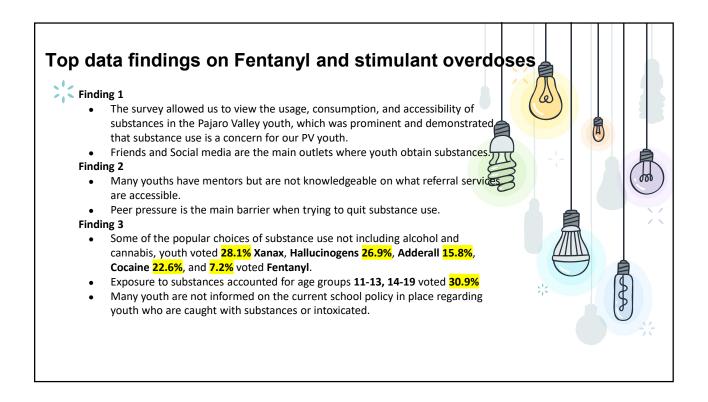
PVPSA Youth Substance Survey with Empower Watsonville

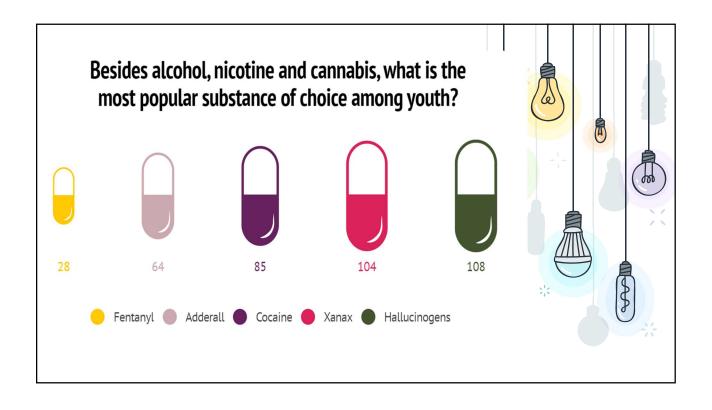


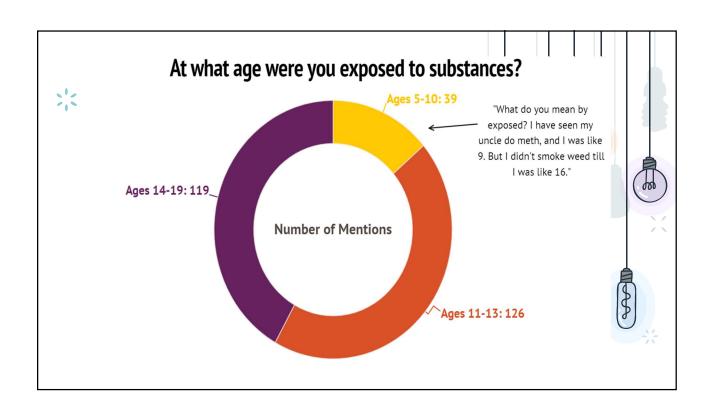


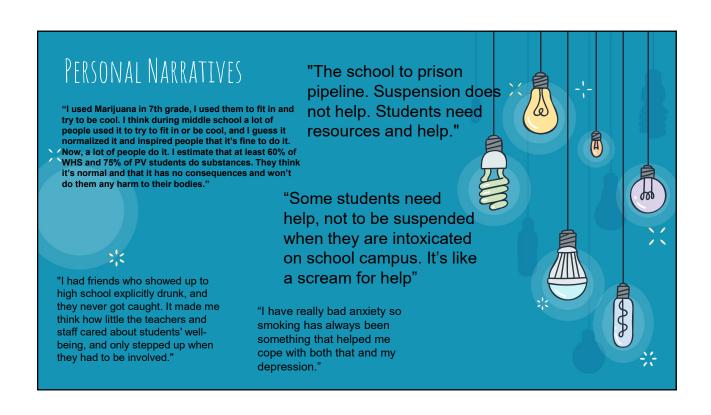
Youth wanted more stories from their peers regarding substance use The youth made their own collection of questions and modified for youth to be able to answer Took lead, ownership and self-promoted their survey





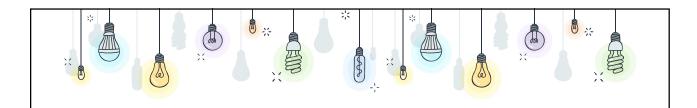












Thank You!



@EmpowerWatsonville



■ CELEBRATING SUCCESSES: Community Education and Awareness

Additional community facing projects focused on increasing education and awareness

Rita Hewitt, SafeRx Program Manager Health Improvement Partnership of Santa Cruz County

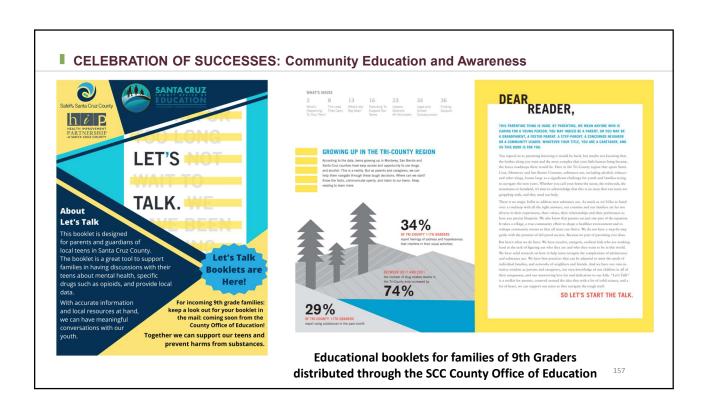




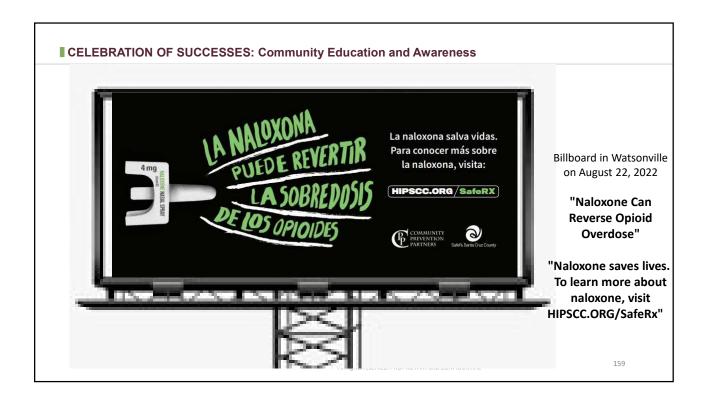


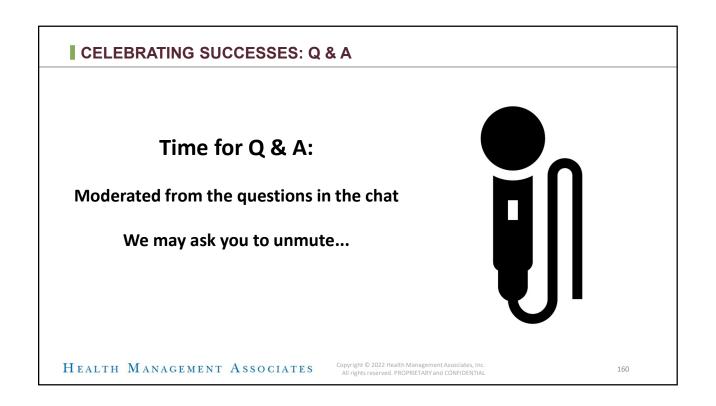
HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL









■ CELEBRATING SUCCESSES: SHARING ADDITIONAL AGENCY AND CLIENT STORIES

We know your work continues to make a difference in the lives of many...

Please share your agency and client success stories in the chat.

We want to hear from YOU!



HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



WHAT INITIATIVES SHOULD WE FOCUS ON AS A COMMUNITY TO IMPROVE QUALITY OF LIFE FOR THOSE WITH SUBSTANCE USE?

Poll (select all that apply)

- + Promoting MAT services throughout the county in order to increase the number of patients accessing MAT
- +Sustaining MAT services after SOR (State Opioid Response) funding sunsets
- + Expanding and enhancing residential treatment for youth
- +Strengthening the SUD workforce (paying a living wage, recruitment, training, morale, retention)
- + Create an integrated model for peer support services (team-based care transformation, training and capacity building)
- + Catalyze change that is culturally responsive

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc

164



CHATTERFALL

Type your response to the following in the Chat:

But don't push enter

Are there other initiatives we could on as a community to improve quality of life for those with substance use?

Push enter when told to do so

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



CHATTERFALL: FOCUSING ON THE FUTURE

Type your response to the following in the Chat:

But don't push enter

What needs to be in place to sustain the gains?

Push enter when told to do so

Copyright © 2022 Health Management Associates, Inc.

169



CHATTERFALL: FOCUSING ON THE FUTURE

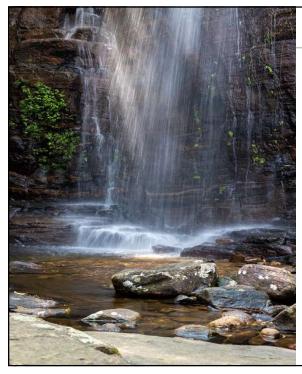
Type your response to the following in the Chat:

But don't push enter

What are our top two SUD-related priorities for the future?

Push enter when told to do so

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL



CHATTERFALL: FOCUSING ON THE FUTURE

Type your response to the following in the Chat:

But don't push enter

What needs to be in place to address those priorities?

Push enter when told to do so

Copyright © 2022 Health Management Associates, Inc.

171

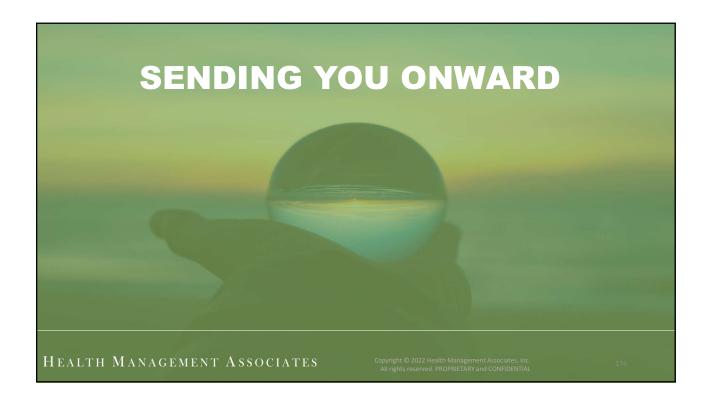
MAKING AND SUSTAINING PROGRESS IN THE NEAR FUTURE HEALTH MANAGEMENT ASSOCIATES Convince Of 2002 Health Adminiscreted Associates, Inc. All rights reserved, PROPRIETARY and CONFIDENTIAL.

THE FUTURE OF SYSTEMS OF CARE

- +On May 19, 2022, the SAMHSA released the State Opioid Response (SOR) III Notice of Funding Opportunity
- +California has been tentatively allocated \$107,038,177 per year for two years, for a total of \$214,076,354 from September 30, 2022, through September 29, 2024
- +HMA has been notified of the likelihood of SOR3 funding
- + Decisions from DHCS are anticipated in time for a start date of October 1, 2022

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc.
All rights reserved. PROPRIETARY and CONFIDENTIAL



Stigma and addiction

What is stigma?

Stigma can be defined as a label with an associated stereotype that elicits a negative response. Typical stigma related to addiction patients: they are dangerous, unpredictable, incapable of managing treatment, at fault for their condition, etc.

Where does it come from?

For people with an SUD, stigma may stem from antiquated and inaccurate beliefs that addiction is a moral failing, instead of what we know it to be—a chronic, treatable disease from which patients can recover and continue to lead healthy lives.

How does it affect people with SUD?

- Stigmatizing attitudes can reduce willingness of individuals with SUD to seek treatment.
- Stigmatizing views of people with SUD are common; this stereotyping can lead others to feel pity, fear, anger, and a desire for social distance from people with an SUD
- Stigmatizing language can negatively influence health care provider perceptions of people with SUD, which can impact the care they provide.

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

177

Words Matter

Stigma and addiction

How can we make a change?

- When talking to people with SUD, their loved ones, and your colleagues, use non-stigmatizing language that reflects an accurate, science- based understanding of SUD and is consistent with your professional role.
- Because clinicians are typically the first points of contact for a person with an SUD, health
 professionals should "take all steps necessary to reduce the potential for stigma and negative
 bias." Use person-first language and let individuals choose how they are described.

What is person-first language?

 Person-first language maintains the integrity of individuals as whole human beings—by removing language that equates a person to their condition or has negative connotations. For example, "person with a substance use disorder" has a neutral tone and distinguishes the person from his or her diagnosis.

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

Stigma and addiction

What else should I keep in mind?

It is recommended that "substance use" be used to describe all substances, including alcohol and other drugs, and that clinicians refer to severity specifiers (e.g., mild, moderate, severe) to indicate the severity of the impairment. This language also supports documentation of accurate clinical assessment and development of effective treatment plans.

When talking about treatment plans with people with SUD and their loved ones, be sure to use evidence-based language instead of referring to treatment as an intervention.

Visit NIDAMED for resources at drugabuse.gov/nidamed



Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

179

Words Matter

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

Compassion Over Stigma: Tri-County Media Campaign

Yo elijo #LaCompasiónSobreLaVergüenza porque...

"Juzgar y abandonar no ayuda a quienes sufren adicciones ni a la sociedad misma. Alcanzar crea confianza y esperanza de que cualquiera pueda liberarse de la adicción."



Las voces de nuestra comunidad están de acuerdo: Detén la vergüenza de la adicción. *Apoye la recuperación*.

> Agrega tu voz a la conversación. CompassionOverStigma.com

#CompassionOverStigma because...

"There is a hopeful tomorrow for those with substance use disorders, it is our calling as health care professionals to have everyone feel worthwhile of tomorrow."



The voices of our community agree:
Stop the stigma of addiction. Support recovery.

Add your voice to the conversation.

#CompassionOverStigma

"People want to be seen as who they are and not what they've done! Imagine if a snapshot was taken of you at your most vulnerable time and that's all people ever got to see, that snapshot. How would you feel? We are so much more!"

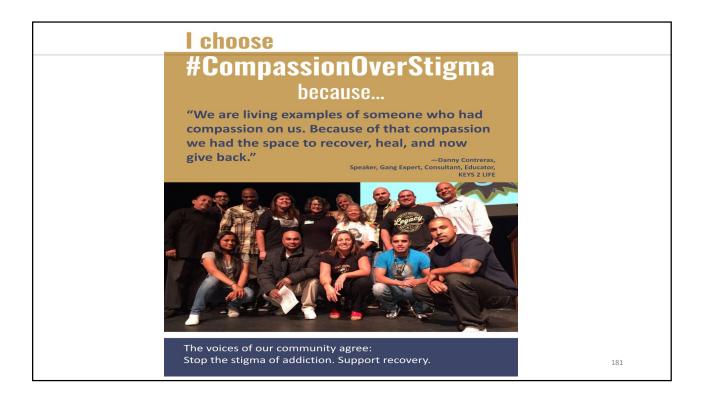
Rey Aguilar, Counselor living in recover-Partnership Re-Entry Program

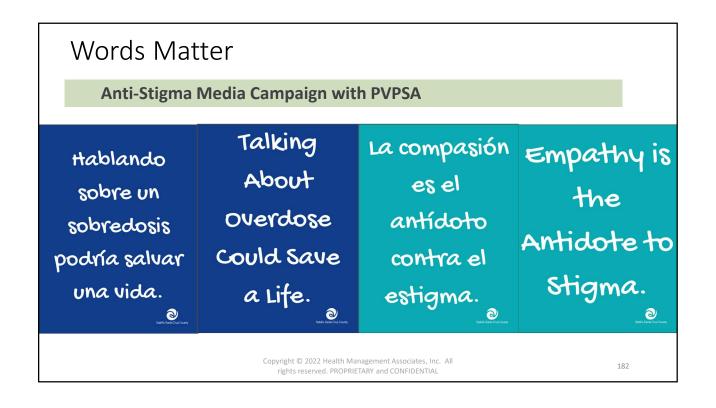


The voices of our community agree: Stop the stigma of addiction. Support recovery.

Add your voice to the conversation.

CompassionOverStigma.com





Instead of	Use	Because
Addict User Substance or drug abuser Junkie Alcoholic Drunk Substance dependence Former addict Reformed addict	 Person with opioid use disorder (OUD)/SUD or person with opioid addiction Patient Person in recovery or long-term recovery For heavy alcohol use: Unhealthy, harmful, or hazardous alcohol use Person with alcohol use disorder 	 Person-first language. The change shows that a person "has" a problem, rather than "is" the problem. The terms to avoid elicit negative associations, punitive attitudes, and individual blame.
Addicted baby	 Baby born to a person who used drugs while pregnant Baby with signs of withdrawal from prenatal drug exposure Baby with neonatal opioid withdrawal / neonatal abstinence syndrome Newborn exposed to substances 	 Babies cannot be born with addiction because addiction is a behavioral disorder—they are simply born manifesting a withdrawal syndrome. Using person-first language can reduce stigma.

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

Words Matter

Instead of	Use	Because
Habit	 Substance use disorder Drug addiction 	 Inaccurately implies that a person is choosing to use substances or can choose to stop.6 "Habit" may undermine the seriousness of the disease.
Abuse	For illicit drugs: Use For prescription medications: Misuse, used other than prescribed	 The term "abuse" was found to have a high association with negative judgments and punishment.8 Legitimate use of prescription medications is limited to their use as prescribed by the person to whom they are prescribed. Consumption outside these parameters is misuse. Consider the motivation and intent of misuse (e.g., level, reasons) to determine whether the specific instance suggests SUD.
Opioid substitution Replacement therapy	Opioid agonist therapy Medication treatment for OUD Pharmacotherapy	 It is a misconception that medications merely "substitute" one drug or "one addiction" for another.6

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

Instead of	Use	Because
Clean	For toxicology screen results: Testing negative For non-toxicology purposes: Being in remission or recovery Abstinent from drugs Not drinking or taking drugs Not currently or actively using drugs	 Use clinically accurate, non-stigmatizing terminology the same way it would be used for other medical conditions.9 Set an example with your own language when treating patients who might use stigmatizing slang. Use of such terms may evoke negative and punitive implicit cognitions.7
Dirty	For toxicology screen results: Testing positive For non-toxicology purposes: Person who uses drugs	 Use clinically accurate, non-stigmatizing terminology the same way it would be used for other medical conditions.9 May decrease patients' sense of hope and self-efficacy for change.7

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

185

RECAP AND REASSURANCE

- + Build and renew networks and connections
- + Review successes and progress made on county goals
- +Learn more about fentanyl, new drugs, and approaches to address risk
- + Plan how to sustain ongoing SUD priorities for the county
- + Identify new priorities for SUD systems
- +Review of the work done today

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL





Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

187



Making A Transformation (MAT) Conference 2022
Transforming California's Medications for Addiction Treatment System



September 8-9, 2022 | Sacramento Convention Center

Information for online participants

As the Administrative Entity for SOR II funding of the Hub and Spoke System (HSS) for Department of Health Care Services (DHCS), Advocates for Human Potential, Inc. (AHP) and its partners, Aurrera Health Group, and the UCLA- Integrated Substance Abuse Program (ISAP) are hosting a HSS Statewide conference for the California Hub and Spoke grantees. The two-day hybrid conference will be held on September 8 and 9, 2022, at the Sacramento Convention Center with participants both onsite and online. Online streaming of the sessions will be available via Zoom. The conference is free to grantees.

Online Participant links to the streaming conference sessions:

Please watch for an email that will be sent to you in September entitled **H&SS September Conference**Online information and Links. This email will provide a conference agenda and instructions on how to link for online access to your sessions. The conference is free to H&SS and YOR grantees.

Online Conference Hours:

Please be prepared to enter the online platform on Thursday, September 8, by 9:30 am. Streaming session will start at 9:45 and continue through 5:15 pm. For Friday, September 9, please be prepared to enter the online platform by 8:45 am. Streaming session will start at 9:00 am and continue through 1:45 pm. 15-minute breaks will allow online participants to enter streaming concurrent sessions.

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

SELF CARE AND GRATITUDE



Share one self-care or gratitude practice not many people know about

Feel free to come off mute or type in the chat!

Copyright © 2022 Health Management Associates, Inc.



Next Steps and Closing

- + Follow-up meeting with Santa Cruz County
- + Please complete survey in chat. This link will also be emailed to all attendees.
- + If you are interested in receiving continuing education credit, you MUST complete the evaluation by the deadline and indicate your need for CME or CEs.
- + Envisioning The Future Final Report: <u>Addiction Free CA | Systems of Care</u>
- + Follow-up questions?
 - + Contact Mayur Chandriani
 - + mchandriani@healthmanagement.com

HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

191

On behalf of the Systems of Care team, we wish you all health during these times.



HEALTH MANAGEMENT ASSOCIATES

Copyright © 2022 Health Management Associates, Inc. All rights reserved. PROPRIETARY and CONFIDENTIAL

